City of Langford

Committee of the Whole Agenda

Thursday, March 30, 2023, 7:00 PM

Council Chambers & Electronic Meeting

To Join a Meeting:
Log into Zoom.us or the Zoom app on your device.
Enter the Meeting ID: 879 0008 1967
Dial In: 1-855-703-8985 (Canada Toll Free) or 1-778-907-2071 **Meeting ID: 879 0008 1967**
We may experience a delay in opening the meeting due to technical difficulties. In the event that the meeting does not start as scheduled please be patient and stay on the line, we will get started as quickly as possible.
Public Dial-In Details are also posted at www.langford.ca

Pages

1. **TERRITORIAL ACKNOWLEDGEMENT**
2. **CALL TO ORDER**
3. **APPROVAL OF THE AGENDA**
4. **PRESENTATIONS**
   - 4.1 Summary of Proposed 2023-2027 Five Year Financial Plan - Director of Finance
5. **PUBLIC PARTICIPATION**
6. **REPORTS**
   - 6.1 2023 Budget and Five Year Financial Plan 2023 - 2027 — 2
7. **ADJOURNMENT**



City of Langford

Proposed 2023 to 2027 Five Year Financial Plan

City of Langford

Department 5-yr Plan - Revenues

Proposed 2023-2027 Five Year Financial Plan

Division	Department	Object	2022 Year to Date (Subject to Change)	Budget 2022	2023	2024	2025	2026	2027
Taxes For Municipal Purposes	101 - Property Taxes and Grants In Lieu	0002 - General & Police	32,877,774.02	32,872,000.00	38,983,205.32	42,984,618.13	46,409,149.44	49,709,282.19	52,050,968.89
Taxes For Municipal Purposes	101 - Property Taxes and Grants In Lieu	0003 - General - West Shore Parks & Rec	2,940,883.31	2,940,332.00	3,137,471.00	3,262,969.84	3,393,488.63	3,529,228.18	3,670,397.31
Taxes For Municipal Purposes	101 - Property Taxes and Grants In Lieu	0004 - General - Library	2,369,910.77	2,369,460.00	2,404,009.00	2,500,169.36	2,600,176.13	2,704,183.18	2,812,350.51
Taxes For Municipal Purposes	101 - Property Taxes and Grants In Lieu	0005 - General - Debt	300,050.87	300,000.00	300,000.00	1,050,000.00	2,000,000.00	2,900,000.00	4,750,000.00
			38,488,618.97	**38,481,792.00**	**44,824,685.32**	**49,797,757.33**	**54,402,814.20**	**58,842,693.55**	**63,283,716.71**
Non-Market Change tax revenue					1,750,000.00	1,500,000.00	1,500,000.00	1,250,000.00	1,250,000.00
Total Taxation for Tax Increase					43,074,685.32	48,297,757.33	52,902,814.20	57,592,693.55	62,033,716.71
					11.94%	**7.75%**	**6.24%**	**5.86%**	**5.42%**
Taxes For Municipal Purposes	101 - Property Taxes and Grants In Lieu	0010 - Parcel Tax - LSA	1,763,819.29	1,869,693.79	1,638,438.00	4,313,438.00	4,313,438.00	4,313,438.00	4,313,438.00
Taxes For Municipal Purposes	101 - Property Taxes and Grants In Lieu	0020 - BC Hydro - Grant in Lieu	34,582.38	30,000.00	35,000.00	35,700.00	36,414.00	32,472.97	32,472.97
Taxes For Municipal Purposes	101 - Property Taxes and Grants In Lieu	0022 - BC Housing Mgmt Comm - Grant in Lieu	28,255.79	11,000.00	30,000.00	30,600.00	31,212.00	4,968.36	4,968.36
Taxes For Municipal Purposes	101 - Property Taxes and Grants In Lieu	0023 - ICBC - Grant in Lieu	40,417.06	40,800.00	41,616.00	42,448.32	43,297.29	44,163.24	44,163.24
Taxes For Municipal Purposes	101 - Property Taxes and Grants In Lieu	0024 - Canada Post - Grant in Lieu	60,336.57	58,140.00	59,302.40	60,488.45	61,698.22	62,932.60	62,932.60
Taxes For Municipal Purposes	101 - Property Taxes and Grants In Lieu	0030 - BC Hydro - 1% Utility Tax	355,798.00	357,469.20	364,618.58	371,910.96	379,349.17	383,936.20	383,936.20
Taxes For Municipal Purposes	101 - Property Taxes and Grants In Lieu	0031 - Telus - 1% Utility Tax	23,747.17	24,724.80	25,219.30	25,723.68	26,238.16	26,762.92	26,762.92
Taxes For Municipal Purposes	101 - Property Taxes and Grants In Lieu	0032 - Shaw Cable - 1% Utility Tax	55,862.00	58,854.00	60,031.08	61,231.70	62,456.34	63,705.47	63,705.47
Taxes For Municipal Purposes	101 - Property Taxes and Grants In Lieu	0033 - Fortis Gas - 1% Utility Tax	51,137.13	44,947.30	45,846.27	46,763.19	47,698.46	48,652.43	48,652.43
Transfers From Own Funds & Reserves	170 - Transfers From Reserve Funds	0000 - Transfers From Reserves - COVID Restart	63,385.22	415,000.00	-	-	-	-	-
Transfers From Own Funds & Reserves	170 - Transfers From Reserve Funds	0000 - Transfers From Reserves - General Amenity	1,865,655.19	1,784,956.00	1,701,985.00	1,701,985.00	1,701,985.00	1,000,000.00	1,000,000.00
Transfers From Own Funds & Reserves	170 - Transfers From Reserve Funds	0000 - Transfers From Reserves - Equipment Replacement	190,555.27	270,700.00	-	-	-	-	-
Transfers From Own Funds & Reserves	170 - Transfers From Reserve Funds	0000 - Transfers From Reserves - Affordable Housing	45,171.26	115,000.00	115,000.00	15,388.00	15,695.00	15,695.00	15,695.00
Transfers From Own Funds & Reserves	170 - Transfers From Reserve Funds	0000 - Transfers From Reserves - Capital Works	925,050.00	925,050.00	1,250,000.00	1,250,000.00	1,250,000.00	750,000.00	750,000.00
Transfers From Own Funds & Reserves	175 - Transfers From Reserve Accounts & Surplus	0000 - Transfers From Reserves - Gas Tax	-	120,000.00	120,000.00	120,000.00	120,000.00	120,000.00	120,000.00
Transfers From Own Funds & Reserves	175 - Transfers From Reserve Accounts & Surplus	0000 - Transfers From Reserves - Surplus	-	1,499,000.00	1,156,163.21	441,996.85	366,760.43	300,000.00	300,000.00
Transfers From Own Funds & Reserves	175 - Transfers From Reserve Accounts & Surplus	0000 - Transfers From Reserves	44,300.00	-	-	-	-	-	-
Sale of Services - Other Revenue	110 - Sale of Services	0550 - Sewer Fees	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00
Sale of Services - Other Revenue	115 - Licences & Permits	0060 - Business Licences	38,605.00	35,000.00	36,000.00	37,000.00	38,000.00	39,000.00	39,000.00
Sale of Services - Other Revenue	115 - Licences & Permits	0065 - Building Permits	3,374,003.88	2,250,000.00	2,250,000.00	2,100,000.00	1,900,000.00	1,630,000.00	1,420,000.00
Sale of Services - Other Revenue	115 - Licences & Permits	0066 - Chimney Permits	118.22	2,142.00	2,184.84	2,228.54	2,273.11	2,318.57	2,318.57
Sale of Services - Other Revenue	115 - Licences & Permits	0067 - Plumbing Permits	366,718.41	300,000.00	306,000.00	312,120.00	318,362.40	320,000.00	320,000.00
Sale of Services - Other Revenue	115 - Licences & Permits	0062 - Board of Variance	1,489.00	1,020.00	1,040.40	1,061.21	1,082.43	1,104.08	1,104.08
Sale of Services - Other Revenue	115 - Licences & Permits	0063 - Soil Permits	55,395.43	51,000.00	55,000.00	60,000.00	65,000.00	70,000.00	70,000.00
Sale of Services - Other Revenue	115 - Licences & Permits	0072 - ByLaw 33 Eng Insp Fees - Utilities	38,058.58	15,300.00	32,000.00	32,000.00	32,000.00	32,000.00	32,000.00
Sale of Services - Other Revenue	115 - Licences & Permits	0073 - ByLaw 33 Eng Insp Fees - Frontage Development	210,355.93	127,500.00	180,000.00	185,000.00	185,000.00	185,000.00	185,000.00
Sale of Services - Other Revenue	115 - Licences & Permits	0074 - ByLaw 33 Eng Insp Fees - 4% Offsite	23,687.70	51,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00
Sale of Services - Other Revenue	115 - Licences & Permits	0075 - ByLaw 33 Eng Insp Fees - Other	60,924.92	61,200.00	62,424.00	63,672.48	64,945.93	66,244.85	66,244.85
Sale of Services - Other Revenue	115 - Licences & Permits	0076 - ByLaw 33 Eng Insp Fees - West Shore	5,083.53	5,100.00	5,202.00	5,306.04	5,412.16	5,520.40	5,520.40
Sale of Services - Other Revenue	115 - Licences & Permits	0078 - Subdivision Application Fees	201,418.15	125,000.00	180,000.00	150,000.00	125,000.00	121,448.89	121,448.89
Sale of Services - Other Revenue	115 - Licences & Permits	0079 - Subdivision Final Approval	68,354.00	56,100.00	57,222.00	58,366.44	59,533.77	60,724.44	60,724.44
Sale of Services - Other Revenue	115 - Licences & Permits	0080 - Strata Conversion Applications	4,666.00	6,120.00	6,242.40	6,367.25	6,494.59	6,624.48	6,624.48
Sale of Services - Other Revenue	115 - Licences & Permits	0081 - 2% Subdivision Onsite Eng Approval	116,392.02	81,600.00	100,000.00	84,896.64	86,594.57	88,326.46	88,326.46
Sale of Services - Other Revenue	115 - Licences & Permits	0068 - Public Hearing Fees	80,053.00	80,000.00	75,000.00	65,000.00	60,000.00	55,204.04	55,204.04
Sale of Services - Other Revenue	115 - Licences & Permits	0069 - Development Permits	633,319.47	350,000.00	450,000.00	350,000.00	300,000.00	300,000.00	300,000.00
Sale of Services - Other Revenue	115 - Licences & Permits	0070 - Sign Development Permits	7,750.00	11,220.00	11,444.40	11,673.29	11,906.75	12,144.89	12,144.89
Sale of Services - Other Revenue	115 - Licences & Permits	0083 - Re-Zoning Applications	224,764.43	200,000.00	200,000.00	159,181.20	162,364.82	165,612.12	165,612.12
Sale of Services - Other Revenue	115 - Licences & Permits	0084 - Development Variance Permits	12,551.00	15,300.00	15,606.00	15,918.12	16,236.48	16,561.21	16,561.21
Sale of Services - Other Revenue	115 - Licences & Permits	0090 - Temporary Industrial Use Permits	-	2,040.00	2,080.80	2,122.42	2,164.86	2,208.16	2,208.16

Sale of Services - Other Revenue	125 - Rentals	0212 - 2960 Irwin Road	58,555.09	-	-	-	-	-	-
Sale of Services - Other Revenue	125 - Rentals	0214 - 1365 Goldstream	53,469.02	-	-	-	-	-	-
Sale of Services - Other Revenue	125 - Rentals	0215 - City University	13,870.41	15,000.00	-	-	-	-	-
Sale of Services - Other Revenue	130 - Interest Income	0300 - Earnings on Bank Balances & Term Deposits	1,755,162.34	325,000.00	550,000.00	500,000.00	400,000.00	300,000.00	300,000.00
Sale of Services - Other Revenue	130 - Interest Income	0302 - Earnings on MFA Cash Reserves	(778,598.00)	-	-	-	-	-	-
Sale of Services - Other Revenue	135 - Penalties & Interest On Taxes	0350 - Tax Penalties	441,640.51	350,000.00	350,000.00	350,000.00	350,000.00	350,000.00	350,000.00
Sale of Services - Other Revenue	135 - Penalties & Interest On Taxes	0351 - Interest On Arrears	47,322.88	76,500.00	78,030.00	79,590.60	81,182.41	83,500.00	83,500.00
Sale of Services - Other Revenue	135 - Penalties & Interest On Taxes	0352 - Interest On Delinquent	5,199.93	12,261.00	12,484.80	12,734.50	12,989.19	13,500.00	13,500.00
Sale of Services - Other Revenue	135 - Penalties & Interest On Taxes	0353 - Tax Sale Properties	4,885.97	-	-	-	-	-	-
Sale of Services - Other Revenue	140 - Commercial Leasing	0400 - Provincial Detachment Lease	188,923.74	225,000.00	200,000.00	200,000.00	200,000.00	200,000.00	200,000.00
Sale of Services - Other Revenue	140 - Commercial Leasing	0401 - C.R.E.S.T. Lease	20,994.28	21,420.00	21,848.40	22,285.37	22,731.08	23,185.70	23,185.70
Sale of Services - Other Revenue	140 - Commercial Leasing	0403 - View Royal Share of RCMP Building Rentals - contra	(27,590.83)	(40,800.00)	(38,000.00)	(42,448.32)	(43,297.29)	(44,163.23)	(44,163.23)
Sale of Services - Other Revenue	140 - Commercial Leasing	0404 - Colwood Share of RCMP Buidling Rentals - contra	(55,979.67)	(61,200.00)	(58,000.00)	(63,672.48)	(64,945.93)	(66,244.85)	(66,244.85)
Sale of Services - Other Revenue	145 - Casino	0532 - Casino Revenue - Operating Share	1,454,016.11	1,350,000.00	1,400,000.00	1,400,000.00	1,400,000.00	1,400,000.00	1,400,000.00
Sale of Services - Other Revenue	150 - Other Revenue	0505 - RCMP Criminal Records Checks	49,344.71	45,900.00	46,818.00	47,754.36	48,709.45	49,000.00	49,000.00
Sale of Services - Other Revenue	150 - Other Revenue	0506 - Fingerprint and PIC Fees	-	25,500.00	26,010.00	26,530.20	27,060.80	27,500.00	27,500.00
Sale of Services - Other Revenue	150 - Other Revenue	0507 - Tax Certificates	78,072.50	90,000.00	85,000.00	87,500.00	90,000.00	92,500.00	95,000.00
Sale of Services - Other Revenue	150 - Other Revenue	0508 - School Tax Non-Residential Admin Fee	25,164.24	24,000.00	25,000.00	26,000.00	27,000.00	28,000.00	28,000.00
Sale of Services - Other Revenue	150 - Other Revenue	0509 - School Site Acquisition Admin Fees	2,920.81	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00
Sale of Services - Other Revenue	150 - Other Revenue	0511 - Recoverable Work	49,345.76	65,000.00	60,000.00	60,000.00	60,000.00	60,000.00	60,000.00
Sale of Services - Other Revenue	150 - Other Revenue	0517 - West Shore Parks & Rec Arena Debt Subsidy	108,599.00	108,600.00	108,600.00	-	-	-	-
Sale of Services - Other Revenue	150 - Other Revenue	0520 - Other	544,473.67	12,000,000.00	500,000.00	500,000.00	500,000.00	500,000.00	500,000.00
Sale of Services - Other Revenue	150 - Other Revenue	0536 - Franchise Fees	1,996,163.71	1,600,700.00	1,600,000.00	1,500,000.00	1,300,000.00	1,300,000.00	1,300,000.00
Sale of Services - Other Revenue	150 - Other Revenue	0546 - WSES 3% contribution	59,574.24	-	-	-	-	-	-
Sale of Services - Other Revenue	150 - Other Revenue	0230 - Advertising	87,046.45	50,000.00	80,000.00	82,500.00	85,000.00	87,500.00	90,000.00
Sale of Services - Other Revenue	150 - Other Revenue	0555 - Economic Development - Sponsorships	94,795.00	75,000.00	90,000.00	92,500.00	95,000.00	97,500.00	100,000.00
Sale of Services - Other Revenue	150 - Other Revenue	0556 - Events Revenue - Event Tickets	11,971.62	30,000.00	20,000.00	22,500.00	25,000.00	27,500.00	30,000.00
Sale of Services - Other Revenue	150 - Other Revenue	0557 - The Langford Station - Rental - Artist Studio	5,986.57	-	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00
Sale of Services - Other Revenue	150 - Other Revenue	0558 - The Langford Station - Rental - Workshop	333.34	-	1,475.00	1,475.00	1,475.00	1,475.00	1,475.00
Sale of Services - Other Revenue	150 - Other Revenue	0559 - The Langford Station - Rental - Business	26,648.84	-	48,000.00	48,000.00	48,000.00	48,000.00	48,000.00
Sale of Services - Other Revenue	150 - Other Revenue	0560 - The Langford Station - Food Truck	4,385.11	-	28,400.00	28,400.00	28,400.00	28,400.00	28,400.00
Sale of Services - Other Revenue	150 - Other Revenue	0082 - ISA Survey Fees	6,940.00	7,650.00	7,803.00	7,959.06	8,118.24	8,150.00	8,150.00
Sale of Services - Other Revenue	150 - Other Revenue	0086 - Fire Alarm Monitoring	-	200.00	200.00	200.00	200.00	200.00	200.00
Sale of Services - Other Revenue	150 - Other Revenue	0087 - Fire Alarm Registration	-	100.00	100.00	100.00	100.00	100.00	100.00
Sale of Services - Other Revenue	150 - Other Revenue	0088 - Fireworks Permits	18.00	100.00	100.00	100.00	100.00	100.00	100.00
Sale of Services - Other Revenue	150 - Other Revenue	0201 - MTI Fines	10,620.00	9,180.00	9,363.60	9,550.87	9,741.89	9,900.00	9,900.00
Sale of Services - Other Revenue	150 - Other Revenue	0548 - Latecomer Processing Fees	-	500.00	500.00	500.00	500.00	500.00	500.00
Sale of Services - Other Revenue	150 - Other Revenue	0085 - ALR Applications	-	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
Sale of Services - Other Revenue	150 - Other Revenue	0520 - Other	800.00	-	-	-	-	-	-
Sale of Services - Other Revenue	150 - Other Revenue	0230 - Advertising	37,860.50	62,220.00	63,464.40	64,733.69	66,028.36	68,600.00	68,600.00
Sale of Services - Other Revenue	150 - Other Revenue	0231 - Stadium – Starlight Naming Rights Revenue	7,313.70	3,570.00	3,641.40	3,714.23	3,788.51	3,850.00	3,850.00
Sale of Services - Other Revenue	150 - Other Revenue	0232 - Box Rentals	1,000.00	1,530.00	1,560.60	1,591.81	1,623.65	1,700.00	1,700.00
Sale of Services - Other Revenue	150 - Other Revenue	0233 - CCP Storage Facility Building Rentals	93,900.00	120,360.00	122,767.20	125,222.54	127,726.99	129,000.00	129,000.00
Sale of Services - Other Revenue	150 - Other Revenue	0234 - RC National Training Centre - Revenue	99,999.96	105,000.00	105,000.00	105,000.00	105,000.00	105,000.00	105,000.00
Sale of Services - Other Revenue	150 - Other Revenue	0235 - Stadium Bleacher Rentals	11,943.80	-	-	-	-	-	-
Sale of Services - Other Revenue	150 - Other Revenue	0541 - Recreation Facility Revenue	6,525,577.34	4,846,530.00	5,443,460.60	5,542,329.81	5,643,176.41	5,751,250.00	5,751,250.00
Sale of Services - Other Revenue	150 - Other Revenue	0230 - Advertising	4,761.90	-	-	-	-	-	-
Sale of Services - Other Revenue	151 - Donations	0519 - Developer Contributions - Other	26,036.53	-	-	-	-	-	-
Sale of Services - Other Revenue	151 - Donations	0000 - Transfers From Reserves	380,885.16	-	-	-	-	-	-
Unconditional Grants	160 - Unconditional Grants	0600 - Traffic Fine Sharing Grant	456,124.00	350,000.00	450,000.00	450,000.00	450,000.00	450,000.00	450,000.00
Conditional Grants	165 - Conditional Grants	0513 - Moth Streetlight - Signals Cost Share	1,072.80	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
Conditional Grants	165 - Conditional Grants	0013 - Hotel Room Tax	593,843.79	457,990.00	475,184.00	500,923.00	191,953.00	205,000.00	205,000.00
Conditional Grants	165 - Conditional Grants	0601 - Canada/BC Infrastructure Grant	27,934.77	-	100,000.00	-	-	-	-
Conditional Grants	165 - Conditional Grants	0607 - Hotel Room Tax Grant	14,864.40	-	-	-	-	-	-
Conditional Grants	165 - Conditional Grants	0616 - ICBC - Capital Grants	36,800.00	-	-	-	-	-	-
Conditional Grants	165 - Conditional Grants	0618 - CARIP - Climate Action Revenue Incentive Program	205,082.00	-	-	-	-	-	-
Conditional Grants	165 - Conditional Grants	0623 - Revenue - Trees for Tomorrow	5,525.10	-	-	-	-	-	-
Conditional Grants	165 - Conditional Grants	0042 - IT Services - Other Government	63,440.35	64,260.00	65,545.20	66,856.10	68,193.23	69,400.00	69,400.00
Total Revenues			64,504,441.42	72,366,340.09	67,628,208.20	73,926,275.44	77,720,483.13	80,647,865.96	84,888,889.12

City of Langford

Department Proposed 5-yr Plan 2023-2027

	2022 Year To Date (Subject to Change)	2022 Budget	2023	2024	2025	2026	2027
Building							
223 - Building Inspection							
223-391 - Building Inspection Administration							
1010 - Wages, Salaries and Benefits	817,829	875,381	947,431	999,411	1,029,393	1,060,275	1,092,083
2020 - Dues	4,187	6,213	6,867	7,073	7,249	7,394	7,542
2025 - Legal	322	5,100	5,202	5,358	5,492	5,602	5,714
2200 - Contracts	-	40,000	15,000	15,000	15,000	15,000	15,000
4010 - Supplies	-	7,700	-	-	-	-	-
4011 - IT Replacements	2,981	-	8,800	-	8,800	-	8,800
4015 - Subscriptions and Manuals	2,454	5,100	5,202	5,358	5,492	5,602	5,714
4030 - Office Stationary and Supplies	1,812	6,120	3,242	3,430	3,590	3,722	3,857
4035 - Printing	-	1,122	1,144	1,179	1,208	1,232	1,257
4420 - Small Equipment	1,050	1,020	4,040	4,072	4,098	4,120	4,143
5010 - Sundry	1,583	3,060	3,121	3,215	3,295	3,361	3,428
5015 - Training and Travel	15,660	24,360	25,124	21,968	22,517	22,968	23,427
Total 223-391 - Building Inspection Administration	847,878	975,176	1,025,175	1,066,063	1,106,136	1,129,277	1,170,965
223-400 - Building Fleet							
4300 - Vehicle - Contract Repairs	3,727	3,060	3,121	3,215	3,295	3,361	3,428
4305 - Vehicle - Insurance	3,430	6,477	6,607	6,805	6,975	7,114	7,257
4315 - Vehicle - Fuel	2,457	3,060	3,541	3,647	3,738	3,813	3,889
Total 223-400 - Building Fleet	9,614	12,597	13,269	13,667	14,008	14,289	14,574
223-413 - Board of Variance							
1010 - Wages, Salaries and Benefits	-	-	8,000	8,000	8,000	8,000	8,000

City of Langford

Department Proposed 5-yr Plan

2023-2027

	2022 Year To Date (Subject to Change)	2022 Budget		2023	2024	2025	2026	2027
Building								
2025 - Legal	-	-		1,500	1,530	1,561	1,592	1,624
Total 223-413 - Board of Variance	-	-		9,500	9,530	9,561	9,592	9,624
Total 223 - Building Inspection	857,492	987,773		1,047,943	1,089,259	1,129,705	1,153,157	1,195,163
Total Building	857,492	987,773		1,047,943	1,089,259	1,129,705	1,153,157	1,195,163

City of Langford

Department Proposed 5-yr Plan 2023-2027

	2022 Year To Date (Subject to Change)	2022 Budget	2023	2024	2025	2026	2027
Development Services							
232 - Subdivision & Land Development							
232-472 - Subdiv. & Land Development							
1010 - Wages, Salaries and Benefits	606,969	375,114	398,595	410,553	422,869	435,555	448,622
2020 - Dues	-	1,020	1,040	1,072	1,098	1,120	1,143
2025 - Legal	29,717	2,550	2,601	2,679	2,746	2,801	2,857
4010 - Supplies	-	1,400	-	-	-	-	-
4011 - IT Replacements	-	-	-	2,600	-	2,600	-
5015 - Training and Travel	500	8,160	8,323	8,573	8,787	8,963	9,142
Total 232-472 - Subdiv. & Land Development	637,187	388,244	410,560	425,477	435,501	451,039	461,764
Total 232 - Subdivision & Land Development	637,187	388,244	410,560	425,477	435,501	451,039	461,764
251 - Planning							
251-631 - Planning Administration							
1010 - Wages, Salaries and Benefits	922,880	980,216	1,060,497	1,092,310	1,125,080	1,158,833	1,193,597
2020 - Dues	6,996	4,386	8,001	8,187	8,364	8,531	8,702
2025 - Legal	86,858	61,200	88,500	90,270	92,075	93,917	95,795
2035 - Advertising	74,727	51,000	80,000	81,600	83,232	84,897	86,595
2200 - Contracts	-	-	95,000	110,082	41,016	-	-
2215 - Consultants	17,188	25,500	50,000	30,000	30,000	30,000	30,000
4010 - Supplies	-	4,700	-	-	-	-	-
4011 - IT Replacements	5,614	-	5,700	2,600	5,700	2,600	5,700
4020 - Postage	-	510	-	-	-	-	-
4030 - Office Stationary and Supplies	1,036	1,020	1,040	1,072	1,098	1,120	1,143
5010 - Sundry	2,601	2,040	2,081	2,143	2,197	2,241	2,286

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	2022 Year To Date (Subject to Change)	2022 Budget	2023	2024	2025	2026	2027
Development Services							
5015 - Training and Travel	20,565	20,400	20,808	21,432	21,968	22,407	22,856
Total 251-631 - Planning Administration	1,138,464	1,150,972	1,411,627	1,439,696	1,410,731	1,404,546	1,446,673
251-640 - Planning Fleet							
4300 - Vehicle - Contract Repairs	109	765	780	804	824	840	857
4305 - Vehicle - Insurance	616	1,326	1,353	1,393	1,428	1,456	1,486
4315 - Vehicle - Fuel	-	255	260	268	275	280	286
4330 - Vehicle - Car Sharing	214	-	250	255	260	265	271
Total 251-640 - Planning Fleet	939	2,346	2,643	2,720	2,786	2,842	2,899
251-650 - Committees							
5010 - Sundry	500	-	-	-	-	-	-
Total 251-650 - Committees	500	-	-	-	-	-	-
251-658 - Zoning Bylaw Review							
2215 - Consultants	-	15,300	15,606	15,918	16,236	16,561	16,892
Total 251-658 - Zoning Bylaw Review	-	15,300	15,606	15,918	16,236	16,561	16,892
251-664 - Official Community Plan							
1010 - Wages, Salaries and Benefits	39,859	-	-	-	-	-	-
2200 - Contracts	-	-	150,000	200,000	50,000	-	-
Total 251-664 - Official Community Plan	39,859	-	150,000	200,000	50,000	-	-
251-666 - Liquor Licence Processing							
1010 - Wages, Salaries and Benefits	91	510	520	536	549	560	571
Total 251-666 - Liquor Licence Processing	91	510	520	536	549	560	571
251-668 - Affordable Housing							
1010 - Wages, Salaries and Benefits	40,230	90,180	94,026	94,760	97,129	99,072	101,053

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	2022 Year To Date (Subject to Change)	2022 Budget		2023	2024	2025	2026	2027
Development Services								
2035 - Advertising	4,350	-		-	-	-	-	-
2310 - Affordable Housing	120	12,240		12,485	12,859	13,181	13,444	13,713
5015 - Training and Travel	412	-		-	-	-	-	-
Total 251-668 - Affordable Housing	45,111	102,420		106,511	107,619	110,310	112,516	114,766
Total 251 - Planning	1,224,963	1,271,548		1,686,907	1,766,489	1,590,613	1,537,026	1,581,802
Total Development Services	1,862,150	1,659,792		2,097,467	2,191,966	2,026,114	1,988,065	2,043,566

City of Langford

Department Proposed 5-yr Plan 2023-2027

	2022 Year To Date (Subject to Change)	2022 Budget	2023	2024	2025	2026	2027
Engineering & Public Works							
231 - Engineering - Common Services							
231-471 - Engineering Administration							
1010 - Wages, Salaries and Benefits	792,572	963,672	1,330,876	1,374,902	1,420,048	1,466,344	1,513,876
2020 - Dues	6,441	7,710	8,720	9,406	32,572	10,718	42,865
2025 - Legal	4,654	28,000	25,000	30,900	31,673	32,306	32,952
2035 - Advertising	5,474	2,600	4,000	4,000	4,000	4,000	4,000
2070 - Contingencies	103,441	132,600	135,252	139,310	142,792	145,648	148,561
2215 - Consultants	101,837	95,500	106,010	111,790	117,460	123,009	128,569
4010 - Supplies	-	7,400	-	-	-	-	-
4011 - IT Replacements	5,056	-	6,200	8,800	6,200	8,800	6,200
4025 - Courier	-	306	312	321	330	336	343
4030 - Office Stationary and Supplies	2,872	2,040	2,081	2,143	2,197	2,241	2,286
4050 - Telephone	6,815	9,600	9,600	9,888	10,135	10,338	10,545
4420 - Small Equipment	6,512	8,160	8,323	8,573	8,787	8,963	9,142
5010 - Sundry	3,286	4,590	4,682	4,822	4,943	5,042	5,142
5015 - Training and Travel	22,100	25,180	26,364	27,385	28,332	29,198	30,072
5150 - Clothing Allowance	923	2,550	2,601	2,679	2,746	2,801	2,857
5300 - Recoverable Work	52,762	80,800	60,606	66,074	71,476	76,806	82,142
5500 - ISA Expenditures	-	20,400	20,808	21,432	21,968	22,407	22,856
Total 231-471 - Engineering Administration	1,114,745	1,391,108	1,751,435	1,822,425	1,905,658	1,948,956	2,042,408
231-474 - Luxton Yard							
1010 - Wages, Salaries and Benefits	102,049	91,800	110,000	115,000	120,000	125,000	125,000
2040 - Building Maintenance & Repairs	35,018	40,800	41,616	42,448	43,297	44,163	46,000

City of Langford

Department Proposed 5-yr Plan 2023-2027

	2022 Year To Date (Subject to Change)	2022 Budget		2023	2024	2025	2026	2027
Engineering & Public Works								
4065 - Utilities	7,766	7,140		8,000	8,500	9,000	9,500	9,500
Total 231-474 - Luxton Yard	144,832	139,740		159,616	165,948	172,297	178,663	180,500
231-480 - Engineering Fleet								
4300 - Vehicle - Contract Repairs	50,227	23,610		25,306	25,834	26,288	26,659	27,038
4305 - Vehicle - Insurance	8,524	15,981		13,903	14,159	14,693	15,103	15,515
4310 - Vehicle - Materials and Supplies	829	357		412	421	430	436	443
4315 - Vehicle - Fuel	16,156	19,176		19,586	20,038	20,927	21,245	22,570
Total 231-480 - Engineering Fleet	75,737	59,124		59,207	60,453	62,337	63,444	65,567
231-496 - Engineering Outside Wages								
1010 - Wages, Salaries and Benefits	173,446	322,771		220,000	225,000	230,000	235,000	240,000
Total 231-496 - Engineering Outside Wages	173,446	322,771		220,000	225,000	230,000	235,000	240,000
231-732 - Christmas Decorations								
2055 - General Repairs and Maintenance	48,491	45,900		50,000	55,000	60,000	65,000	70,000
4010 - Supplies	451	3,060		3,121	3,215	3,295	3,361	3,428
Total 231-732 - Christmas Decorations	48,942	48,960		53,121	58,215	63,295	68,361	73,428
Total 231 - Engineering - Common Services	1,557,702	1,961,703		2,243,379	2,332,042	2,433,587	2,494,424	2,601,903
233 - Public Works								
233-496 - Road Maintenance								
1010 - Wages, Salaries and Benefits	109,641	147,900		127,000	127,000	127,500	132,500	132,500
2055 - General Repairs and Maintenance	395,790	260,000		385,000	390,000	445,000	450,000	500,000
2200 - Contracts	2,694,972	3,076,300		3,319,242	3,397,019	3,471,570	3,542,601	3,613,953

City of Langford

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	2022 Year To Date (Subject to Change)	2022 Budget	2023	2024	2025	2026	2027
Engineering & Public Works							
2202 - Donated from Development	114,974	-	-	-	-	-	-
4010 - Supplies	20,878	20,400	22,000	25,000	27,000	29,000	30,000
Total 233-496 - Road Maintenance	3,336,256	3,504,600	3,853,242	3,939,019	4,071,070	4,154,101	4,276,453
233-536 - Boulevard Maintenance							
1010 - Wages, Salaries and Benefits	3,741	-	5,000	5,500	6,000	6,500	7,000
2055 - General Repairs and Maintenance	121	-	-	-	-	-	-
2200 - Contracts	99,354	86,700	88,434	91,087	93,364	95,231	97,136
4010 - Supplies	7,337	11,000	11,000	11,330	11,613	11,846	12,082
4065 - Utilities	6,987	8,670	8,843	9,109	9,336	9,523	9,714
Total 233-536 - Boulevard Maintenance	117,539	106,370	113,277	117,026	120,314	123,100	125,932
233-540 - Bridge Maintenance							
2200 - Contracts	1,917	20,400	20,808	21,432	21,968	22,407	22,856
Total 233-540 - Bridge Maintenance	1,917	20,400	20,808	21,432	21,968	22,407	22,856
233-542 - Road Contingency							
2200 - Contracts	78,527	56,100	57,222	58,939	60,412	61,620	62,853
4010 - Supplies	146,662	81,600	120,000	130,000	140,000	150,000	160,000
Total 233-542 - Road Contingency	225,188	137,700	177,222	188,939	200,412	211,620	222,853
233-548 - Roads - Permits							
1010 - Wages, Salaries and Benefits	154,954	207,264	187,140	193,098	198,921	204,595	210,283
Total 233-548 - Roads - Permits	154,954	207,264	187,140	193,098	198,921	204,595	210,283
233-566 - Storm Drain Maintenance							
1010 - Wages, Salaries and Benefits	71,627	87,000	86,500	86,500	86,500	86,500	86,500

City of Langford

Department Proposed 5-yr Plan 2023-2027

	2022 Year To Date (Subject to Change)	2022 Budget	2023	2024	2025	2026	2027
Engineering & Public Works							
2055 - General Repairs and Maintenance	34,204	30,600	40,000	40,000	40,000	40,000	40,000
2200 - Contracts	695,919	867,204	888,538	914,294	936,402	954,530	973,020
2202 - Donated from Development	5,830	-	-	-	-	-	-
2215 - Consultants	25,028	32,640	14,985	15,359	15,681	15,944	16,213
Total 233-566 - Storm Drain Maintenance	832,608	1,017,444	1,030,023	1,056,154	1,078,582	1,096,974	1,115,734
233-568 - Traffic Signs							
1010 - Wages, Salaries and Benefits	1,293	10,200	3,000	3,000	3,000	4,000	4,000
2200 - Contracts	74,078	45,000	55,000	60,000	65,000	70,000	75,000
2202 - Donated from Development	46,477	-	-	-	-	-	-
Total 233-568 - Traffic Signs	121,848	55,200	58,000	63,000	68,000	74,000	79,000
233-570 - Traffic Signals							
1010 - Wages, Salaries and Benefits	4,342	8,160	6,500	6,500	7,000	7,000	7,500
2055 - General Repairs and Maintenance	89,941	92,310	105,722	125,894	136,041	146,162	156,285
2200 - Contracts	46,478	51,510	52,540	54,116	55,469	56,579	57,710
2215 - Consultants	-	2,652	2,705	2,786	2,856	2,913	2,971
2275 - School Crossing Guard Patrol Program	60,000	60,000	70,000	72,100	73,903	75,381	76,888
4065 - Utilities	8,174	20,400	15,000	20,000	25,000	30,000	35,000
Total 233-570 - Traffic Signals	208,934	235,032	252,467	281,396	300,269	318,034	336,355
233-572 - Street Lights							
1010 - Wages, Salaries and Benefits	17,101	25,000	20,000	20,000	20,000	25,000	25,000

City of Langford

Department Proposed 5-yr Plan 2023-2027

	2022 Year To Date (Subject to Change)	2022 Budget		2023	2024	2025	2026	2027
Engineering & Public Works								
2055 - General Repairs and Maintenance	234,734	175,300		235,606	261,074	276,476	291,806	307,142
2200 - Contracts	51,281	40,800		41,616	42,864	43,936	44,815	45,711
4065 - Utilities	354,115	312,000		375,000	395,000	415,000	435,000	455,000
Total 233-572 - Street Lights	657,232	553,100		672,222	718,939	755,412	796,620	832,853
233-574 - Other Traffic Services								
2200 - Contracts	-	10,000		10,000	10,300	10,558	10,769	10,984
Total 233-574 - Other Traffic Services	-	10,000		10,000	10,300	10,558	10,769	10,984
Total 233 - Public Works	5,656,476	5,847,110		6,374,402	6,589,303	6,825,506	7,012,222	7,233,302
270 - Transit								
270-610 - Trolley Service								
2200 - Contracts	1,427	-		1,500	1,500	1,500	1,500	1,500
4305 - Vehicle - Insurance	2,553	-		2,600	2,700	2,800	2,900	3,000
Total 270-610 - Trolley Service	3,979	-		4,100	4,200	4,300	4,400	4,500
Total 270 - Transit	3,979	-		4,100	4,200	4,300	4,400	4,500
Total Engineering & Public Works	7,218,158	7,808,813		8,621,881	8,925,545	9,263,393	9,511,046	9,839,705

City of Langford

Department Proposed 5-yr Plan 2023-2027

	2022 Year To Date (Subject to Change)	2022 Budget	2023	2024	2025	2026	2027
Fire Protection & Emergency Measures							
222 - Fire Protection & Emergency Measures							
222-331 - Fire Administration							
1010 - Wages, Salaries and Benefits	3,113,179	3,056,224	3,887,402	5,064,271	5,990,982	6,170,711	6,355,832
2020 - Dues	3,169	3,800	3,895	3,992	4,092	4,194	4,299
2025 - Legal	-	2,000	2,050	2,101	2,153	2,207	2,262
2035 - Advertising	2,499	5,000	5,100	5,253	5,384	5,519	5,657
4010 - Supplies	-	13,100	-	-	-	-	-
4011 - IT Replacements	43,349	-	9,500	30,000	9,500	30,000	9,500
4020 - Postage	2,939	5,000	5,100	5,253	5,384	5,492	5,602
4035 - Printing	3,649	5,000	5,100	5,253	5,384	5,492	5,602
4040 - Photocopier Maintenance and Supplies	973	3,200	3,300	3,399	3,484	3,554	3,625
4050 - Telephone	18,513	31,824	32,460	33,434	34,270	34,956	35,655
4060 - Offsite Storage Fees	-	2,500	2,550	2,627	2,692	2,746	2,801
5010 - Sundry	6,587	12,240	12,485	12,859	13,181	13,444	13,713
5013 - Fire Prevention Education	5,814	9,700	9,884	10,180	10,435	10,644	10,856
5015 - Training and Travel	6,069	4,500	4,600	4,738	4,856	4,954	5,053
5040 - Strategic Staffing Plan	39,918	75,000	10,000	-	-	-	-
5150 - Clothing Allowance	1,846	2,000	2,050	2,112	2,164	2,208	2,252
5160 - Banquet and Awards	26,172	19,380	19,768	20,361	20,870	21,287	21,713
5175 - Special Events	26,741	25,000	15,900	16,377	16,868	17,374	17,895
Total 222-331 - Fire Administration	3,301,416	3,275,468	4,031,144	5,222,210	6,131,700	6,334,780	6,502,316
222-340 - Fire Fleet							
4011 - IT Replacements	-	-	40,000	2,600	40,000	2,600	40,000
4300 - Vehicle - Contract Repairs	45,924	99,756	116,000	123,000	126,800	130,500	134,500

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Department Proposed 5-yr Plan 2023-2027

	2022 Year To Date (Subject to Change)	2022 Budget	2023	2024	2025	2026	2027
Fire Protection & Emergency Measures							
4305 - Vehicle - Insurance	17,927	-	-	-	-	-	-
4310 - Vehicle - Materials and Supplies	243	-	-	-	-	-	-
4315 - Vehicle - Fuel	41,236	-	-	-	-	-	-
4325 - Vehicle - Ladder Testing	2,113	-	-	-	-	-	-
5015 - Training and Travel	263	-	-	-	-	-	-
Total 222-340 - Fire Fleet	107,706	99,756	156,000	125,600	166,800	133,100	174,500
222-365 - Firefighter Training							
5010 - Sundry	2,348	2,000	3,000	3,090	3,182	3,278	3,376
5015 - Training and Travel	7,855	-	-	-	-	-	-
5035 - Fire Training	48,139	121,584	122,600	126,278	130,066	133,968	137,987
5037 - Training Material	15,000	-	-	-	-	-	-
Total 222-365 - Firefighter Training	73,343	123,584	125,600	129,368	133,248	137,246	141,363
222-366 - Firefighting Force							
2055 - General Repairs and Maintenance	5,154	6,500	6,650	6,850	7,021	7,161	7,304
2100 - Volunteer Longevity Incentive Program	12,804	49,200	29,000	29,000	29,000	29,000	29,000
2200 - Contracts	170,589	167,400	159,473	164,257	169,185	174,261	179,488
4010 - Supplies	3,428	3,500	3,605	3,713	3,824	3,939	4,057
4013 - First Responder Supplies	7,078	6,600	6,800	7,004	7,179	7,323	7,469
4045 - Insurance	-	515	530	546	562	579	597
4050 - Telephone	1,022	1,250	1,287	1,326	1,365	1,406	1,449
5010 - Sundry	-	2,550	2,613	2,679	2,746	2,814	2,885
5015 - Training and Travel	1,476	-	-	-	-	-	-
5100 - Volunteers AD&D Insurance	11,899	13,500	13,905	14,322	14,751	15,194	15,650

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	2022 Year To Date (Subject to Change)	2022 Budget	2023	2024	2025	2026	2027
Fire Protection & Emergency Measures							
5105 - Volunteers Gift Vouchers	9,652	9,300	9,300	9,300	9,300	9,300	9,300
5106 - Volunteer Firefighter Support	-	-	5,000	5,150	5,304	5,463	5,627
5110 - Volunteers Callout Meals	4,460	6,000	6,180	6,365	6,556	6,753	6,955
5115 - Volunteers Uniforms	34,203	35,000	36,050	37,131	38,245	39,392	40,574
5120 - Volunteers Medical & Debriefing	3,938	10,000	10,250	10,506	10,768	11,038	11,314
6565 - Provincial - WCB	-	-	2,934	3,022	3,113	3,206	3,303
Total 222-366 - Firefighting Force	265,703	311,315	293,577	301,171	308,919	316,829	324,972
222-367 - Fire Stations							
2040 - Building Maintenance & Repairs	57,282	95,575	103,180	98,278	102,946	107,635	119,344
2050 - Ground Maintenance	23,007	18,000	18,540	19,095	19,667	20,259	20,866
2070 - Contingencies	876	1,020	5,950	5,046	5,198	5,354	5,514
2200 - Contracts	11,159	18,600	10,915	11,242	11,579	11,926	12,284
4010 - Supplies	13,079	13,000	15,615	16,083	16,565	17,062	17,948
4065 - Utilities	52,390	92,180	94,945	97,792	100,727	103,748	106,860
4305 - Vehicle - Insurance	193	-	350	361	371	382	393
5010 - Sundry	1,356	6,000	6,150	6,335	6,493	6,623	6,755
Total 222-367 - Fire Stations	159,341	244,375	255,645	254,232	263,546	272,989	289,964
222-370 - Communication Centre							
1010 - Wages, Salaries and Benefits	15,992	200,000	-	-	-	-	-
2055 - General Repairs and Maintenance	-	50,000	20,000	20,600	21,218	21,855	22,510
2200 - Contracts	153,175	250,000	160,000	164,800	169,744	174,836	180,081
Total 222-370 - Communication Centre	169,166	500,000	180,000	185,400	190,962	196,691	202,592

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	2022 Year To Date (Subject to Change)	2022 Budget	2023	2024	2025	2026	2027
Fire Protection & Emergency Measures							
222-371 - Fire Equipment Mtce.							
2055 - General Repairs and Maintenance	-	8,000	8,240	8,487	8,741	9,004	9,275
2200 - Contracts	105	5,100	5,253	5,358	5,573	5,740	5,912
2305 - Radio Licence Fee	102,809	108,528	110,699	114,020	116,870	119,207	121,592
4010 - Supplies	-	3,000	3,000	3,000	3,000	3,000	3,000
4085 - Equipment Replacement	121,978	237,600	243,656	250,964	257,739	263,924	270,264
Total 222-371 - Fire Equipment Mtce.	224,892	362,228	370,848	381,828	391,923	400,875	410,043
222-372 - Emergency Measures							
1010 - Wages, Salaries and Benefits	4,773	-	-	-	-	-	-
2020 - Dues	10,073	20,000	20,000	20,600	21,218	21,854	22,510
2200 - Contracts	28,463	30,500	31,280	32,218	33,185	34,180	35,205
4010 - Supplies	7,150	-	-	-	-	-	-
4050 - Telephone	1,373	-	-	-	-	-	-
4060 - Offsite Storage Fees	8,000	8,160	8,000	8,000	8,000	8,000	8,000
4305 - Vehicle - Insurance	803	1,836	1,888	1,940	1,995	2,051	2,109
5012 - Uniforms - purchase and cleaning	67	-	-	-	-	-	-
Total 222-372 - Emergency Measures	60,703	60,496	61,168	62,759	64,398	66,085	67,824
Total 222 - Fire Protection & Emergency Measures	4,362,270	4,977,222	5,473,981	6,662,568	7,651,496	7,858,596	8,113,574
Total Fire Protection & Emergency Measures	4,362,270	4,977,222	5,473,981	6,662,568	7,651,496	7,858,596	8,113,574

City of Langford

Department Proposed 5-yr Plan 2023-2027

	2022 Year To Date (Subject to Change)	2022 Budget	2023	2024	2025	2026	2027
Fiscal Services							
281 - Bank Charges & Interest							
281-000 - Bank & Temp. Finance Charges							
8005 - Bank Charges	8,669	5,000	5,000	5,000	5,000	5,000	5,000
8007 - Foreign Exchange Gain/Loss	(30,430)	-	-	-	-	-	-
8010 - Interest Charges	1,785	2,000	2,000	2,000	2,000	2,000	5,000
8015 - Interest on Prepaid Taxes	6,007	5,000	5,000	5,000	5,000	5,000	5,000
Total 281-000 - Bank & Temp. Finance Charges	(13,969)	12,000	12,000	12,000	12,000	12,000	15,000
281-496 - Interest -Roads							
8120 - Interest on Interim Financing	403,383	599,894	422,731	1,334,331	1,324,331	1,309,331	1,309,331
Total 281-496 - Interest -Roads	403,383	599,894	422,731	1,334,331	1,324,331	1,309,331	1,309,331
281-566 - Interest - Storm Drainage							
8120 - Interest on Interim Financing	-	-	-	450,000	445,000	440,000	440,000
Total 281-566 - Interest - Storm Drainage	-	-	-	450,000	445,000	440,000	440,000
281-690 - Interest - Recreation Facilities							
8120 - Interest on Interim Financing	48,687	77,900	80,100	71,300	-	-	-
Total 281-690 - Interest - Recreation Facilities	48,687	77,900	80,100	71,300	-	-	-
Total 281 - Bank Charges & Interest	438,100	689,794	514,831	1,867,631	1,781,331	1,761,331	1,764,331
282 - Principal Repayment							
282-496 - Principal -Roads							
8140 - Principal on Interim Financing	1,731,450	1,269,800	1,223,207	2,108,207	2,118,207	2,133,207	2,133,207
Total 282-496 - Principal -Roads	1,731,450	1,269,800	1,223,207	2,108,207	2,118,207	2,133,207	2,133,207

City of Langford

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	2022 Year To Date (Subject to Change)	2022 Budget		2023	2024	2025	2026	2027
Fiscal Services								
282-566 - Principal - Storm Drainage								
8140 - Principal on Interim Financing	-	-		-	425,000	430,000	435,000	435,000
Total 282-566 - Principal - Storm Drainage	-	-		-	425,000	430,000	435,000	435,000
282-690 - Principal - Recreation Facilities								
8140 - Principal on Interim Financing	222,100	222,100		219,900	228,700	-	-	-
Total 282-690 - Principal - Recreation Facilities	222,100	222,100		219,900	228,700	-	-	-
Total 282 - Principal Repayment	1,953,550	1,491,900		1,443,107	2,761,907	2,548,207	2,568,207	2,568,207
283 - Transfers to Own Funds & Reserves								
283-152 - Transfer to Capital Fund								
9300 - General Capital Fund	1,570,174	685,736		-	750,000	2,000,000	2,900,000	4,750,000
Total 283-152 - Transfer to Capital Fund	1,570,174	685,736		-	750,000	2,000,000	2,900,000	4,750,000
283-155 - Transfer to rezoning Fees Reserve								
9055 - Reserve Account for Rezoning Fees	53,553	-		-	-	-	-	-
Total 283-155 - Transfer to rezoning Fees Reserve	53,553	-		-	-	-	-	-
283-159 - Transfer to Future Expenditures								
9059 - Reserve Account for Future Expenditures	7,002	-		-	-	-	-	-
Total 283-159 - Transfer to Future Expenditures	7,002	-		-	-	-	-	-

City of Langford

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	2022 Year To Date (Subject to Change)	2022 Budget	2023	2024	2025	2026	2027
Fiscal Services							
283-161 - Transfer to General Amenity Reserve							
9061 - General Amenity	-	11,081,794	221,794	364,294	500,000	500,000	500,000
Total 283-161 - Transfer to General Amenity Reserve	-	11,081,794	221,794	364,294	500,000	500,000	500,000
283-166 - Transfer to Equipment Reserve							
9066 - Equipment Replacement	1,000,000	1,000,000	1,500,000	1,000,000	900,000	750,000	900,000
Total 283-166 - Transfer to Equipment Reserve	1,000,000	1,000,000	1,500,000	1,000,000	900,000	750,000	900,000
283-168 - Transfer to Police Capital Reserve							
9068 - Police Capital	80,000	80,000	70,000	70,000	70,000	70,000	70,000
Total 283-168 - Transfer to Police Capital Reserve	80,000	80,000	70,000	70,000	70,000	70,000	70,000
283-177 - Transfer to Capital Works Reserve							
9077 - Capital Works	1,919,411	1,305,000	1,405,000	1,405,000	1,405,000	1,405,000	1,405,000
Total 283-177 - Transfer to Capital Works Reserve	1,919,411	1,305,000	1,405,000	1,405,000	1,405,000	1,405,000	1,405,000
Total 283 - Transfers to Own Funds & Reserves	4,630,140	14,152,530	3,196,794	3,589,294	4,875,000	5,625,000	7,625,000
Total Fiscal Services	7,021,790	16,334,224	5,154,732	8,218,832	9,204,538	9,954,538	11,957,538

City of Langford

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	2022 Year To Date (Subject to Change)	2022 Budget	2023	2024	2025	2026	2027
General Government							
211 - Legislative							
211-281 - Council General							
1010 - Wages, Salaries and Benefits	287,048	265,379	286,500	295,095	303,947	313,066	322,458
2020 - Dues	40,803	35,700	36,414	37,506	38,444	39,213	39,997
2035 - Advertising	1,570	-	-	-	-	-	-
2070 - Contingencies	48,764	200,000	200,000	206,000	211,150	215,373	219,680
5010 - Sundry	28,939	51,000	42,000	42,840	43,697	44,571	45,462
5020 - Election Costs	68,619	50,000	-	-	-	80,000	-
Total 211-281 - Council General	475,742	602,079	564,914	581,441	597,238	692,223	627,598
211-282 - Councillors							
5015 - Training and Travel	16,319	21,848	87,500	70,000	56,000	56,000	56,000
Total 211-282 - Councillors	16,319	21,848	87,500	70,000	56,000	56,000	56,000
Total 211 - Legislative	492,061	623,927	652,414	651,441	653,238	748,223	683,598
212 - General Gov't Administration							
212-291 - Gen Govt Administration							
1010 - Wages, Salaries and Benefits	1,359,926	1,150,946	1,764,173	1,880,597	1,934,309	1,991,447	2,049,262
2020 - Dues	18,088	16,007	24,985	25,340	25,660	25,944	26,232
2035 - Advertising	215,493	251,340	228,450	235,029	240,764	245,579	250,491
2055 - General Repairs and Maintenance	61,888	61,200	67,424	69,797	71,904	73,722	75,567
2151 - Economic Development Exp - Asset Development	1,025	5,000	5,000	5,150	5,279	5,384	5,492
2152 - Economic Development Exp - Branded Promotional Mat	6,896	3,500	4,000	4,160	4,412	4,554	4,697
2153 - Website Development	16,368	17,500		16,480	16,892	17,230	17,574

City of Langford

Department Proposed 5-yr Plan 2023-2027

	2022 Year To Date (Subject to Change)	2022 Budget		2023	2024	2025	2026	2027
General Government								
2154 - Events - Print Adveritising	16,258	10,000		15,100	15,253	15,384	15,492	15,602
2155 - Events - Digital Advertising	7,763	17,000		10,000	10,100	10,202	10,306	10,500
2156 - Events - Radio & Outdoor Advertising	92	9,500		7,500	7,725	7,918	8,076	8,238
2157 - Economic Development Exp - Business Retention/Expa	509	9,000		9,200	9,476	9,713	9,907	10,105
2158 - Economic Development Exp - Conferences/Trade Shows	3,450	1,250		5,000	5,000	5,000	5,000	5,000
2159 - Tourism Expense - Branding	-	5,000		5,000	-	-	-	-
2160 - Tourism Expense - Familiarization Trips/Media/Travel Writers	188	20,000		5,000	-	5,000	-	5,000
2162 - Economic Development Exp-Business Attract Campaign	47,478	58,500		47,700	48,914	50,167	51,461	53,000
2163 - Economic Development Exp - General Design Work	-	5,000		5,100	5,253	5,384	5,492	5,602
2170 - Events Expense - Productions (movies/car show)	3,927	-		-	-	-	-	-
2171 - Events Expense - Community Events	128,713	75,000		210,000	214,200	218,484	222,854	227,311
2172 - Christmas in Langford	-	60,000		-	-	-	-	-
2173 - Music in the Park	-	10,000		-	-	-	-	-
2174 - Canada Day & Summerfest	-	2,040		-	-	-	-	-
2175 - Goldstream Farmers Market	-	2,500		-	-	-	-	-
2176 - Economic Development Exp - Campaign Dev & Exec	13,307	15,000		15,000	15,450	15,836	16,153	16,476
2177 - Wayfinding Signage	-	117,500		120,000	122,400	124,848	127,345	129,892

City of Langford

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	2022 Year To Date (Subject to Change)	2022 Budget		2023	2024	2025	2026	2027
General Government								
2178 - BRE Co-op Marketing Campaigns	1,761	6,500		5,000	5,100	5,202	5,306	5,500
2200 - Contracts	136,747	83,380		118,566	122,003	125,378	126,685	127,999
2215 - Consultants	40,688	51,000		67,020	68,881	70,526	71,937	73,375
2315 - Arts & Culture	268,214	-		-	-	-	-	-
2350 - Tourism Expense - Trade Shows	1,470	-		15,000	15,000	15,000	15,000	15,000
2351 - Product Experience Training	232	5,000		15,000	5,000	5,000	5,000	5,000
2352 - Tourism Expense - Collateral	33,457	20,000		30,000	15,000	15,000	15,000	15,000
2353 - Tourism Expense - Distribution	6,171	5,100		8,000	8,000	8,000	8,000	8,000
2354 - Tourism Expense - Marketing Assets	48,566	38,000		38,000	39,140	40,119	40,921	41,739
2355 - Tourism Expense - Memberships	37,285	33,390		33,533	34,539	35,402	36,111	36,833
2356 - Tourism Expense - Event Marketing	199,156	250,000		150,000	150,000	125,000	125,000	10,000
4010 - Supplies	42,318	36,200		65,000	35,700	36,366	36,993	37,633
4011 - IT Replacements	11,054	-		3,600	8,000	3,600	8,000	3,600
4065 - Utilities	5,012	-		8,000	8,300	8,600	8,900	9,200
4300 - Vehicle - Contract Repairs	1,401	1,530		1,561	1,607	1,648	1,681	1,714
4305 - Vehicle - Insurance	874	1,530		1,561	1,607	1,648	1,681	1,714
4310 - Vehicle - Materials and Supplies	904	4,500		3,000	3,500	4,000	4,000	4,000
4315 - Vehicle - Fuel	357	2,000		1,000	1,000	1,000	1,000	1,000
4330 - Vehicle - Car Sharing	38,978	60,000		60,000	61,800	63,345	64,612	65,904

City of Langford

Department Proposed 5-yr Plan 2023-2027

	2022 Year To Date (Subject to Change)	2022 Budget		2023	2024	2025	2026	2027
General Government								
4420 - Small Equipment	15,681	-		15,000	10,000	8,500	8,500	8,500
5010 - Sundry	26,338	205,100		32,202	32,878	33,542	34,193	34,857
5015 - Training and Travel	19,190	13,720		46,343	39,713	40,429	41,087	41,759
5105 - Volunteers Gift Vouchers	-	-		5,000	5,100	5,202	5,306	5,412
5175 - Special Events	-	-		5,000	5,100	5,202	5,306	5,412
Total 212-291 - Gen Govt Administration	2,837,224	2,739,733		3,332,018	3,367,291	3,424,864	3,506,164	3,475,193
212-292 - Finance								
1010 - Wages, Salaries and Benefits	750,929	747,665		1,029,444	1,145,429	1,179,792	1,215,186	1,251,641
2020 - Dues	2,397	4,080		4,162	4,286	4,394	4,481	4,571
2030 - Audit	44,000	85,000		70,000	41,579	42,618	43,470	44,340
4010 - Supplies	-	4,100		-	-	-	-	-
4011 - IT Replacements	4,772	-		2,600	2,600	2,600	2,600	2,600
5010 - Sundry	424	3,060		3,121	3,215	3,295	3,361	3,428
5015 - Training and Travel	13,347	13,770		14,045	14,467	14,828	15,125	15,427
5038 - Allowance for doubtful	58,784	61,200		62,424	64,297	65,904	67,222	68,567
Total 212-292 - Finance	874,652	918,875		1,185,796	1,275,872	1,313,431	1,351,446	1,390,574
212-293 - Common Services								
2025 - Legal	160,028	255,000		260,100	267,903	274,601	280,093	285,694
2035 - Advertising	21,538	30,600		23,500	23,970	24,449	24,938	25,437
2075 - Claims and Settlements	17,039	25,500		26,010	26,790	27,460	28,009	28,569
2200 - Contracts	42,348	21,420		40,000	41,200	42,436	43,709	45,020
4010 - Supplies	-	16,830		-	-	-	-	-
4011 - IT Replacements	-	-		1,000	1,000	1,000	1,000	1,000
4015 - Subscriptions and Manuals	708	3,100		2,081	2,143	2,197	2,241	2,286
4020 - Postage	69,061	65,000		70,000	72,100	74,263	76,490	78,786

City of Langford

Department Proposed 5-yr Plan 2023-2027

	2022 Year To Date (Subject to Change)	2022 Budget	2023	2024	2025	2026	2027
General Government							
4025 - Courier	2,012	1,530	1,561	1,607	1,648	1,681	1,714
4030 - Office Stationary and Supplies	19,433	26,520	27,050	27,862	28,558	29,130	29,712
4035 - Printing	4,924	6,834	6,971	7,180	7,359	7,506	7,657
4045 - Insurance	369,240	425,000	430,000	442,900	453,973	463,052	472,313
4050 - Telephone	70,814	96,900	98,838	101,803	104,348	106,435	108,564
4052 - Common Services - Internet	-	10,200	10,404	10,716	10,984	11,204	11,428
4057 - Emergency Preparedness Supplies	-	510	520	536	549	560	571
4320 - Vehicle - Rental	964	1,970	2,009	2,069	2,121	2,163	2,207
4425 - Fleet Expenses	2,970	1,600	-	-	-	-	-
5010 - Sundry	12,508	26,500	22,500	22,950	23,409	23,877	24,355
5015 - Training and Travel	-	15,300	-	-	-	-	-
Total 212-293 - Common Services	793,588	1,030,314	1,022,544	1,052,730	1,079,355	1,102,088	1,125,313
212-295 - City Hall Equipment							
4040 - Photocopier Maintenance and Supplies	19,488	21,400	21,828	22,483	23,045	23,506	23,976
4075 - Equipment Lease and Rentals	-	5,100	5,202	5,358	5,492	5,602	5,714
Total 212-295 - City Hall Equipment	19,488	26,500	27,030	27,841	28,537	29,108	29,690
212-297 - City Hall							
2025 - Legal	10,793	-	-	-	-	-	-
2040 - Building Maintenance & Repairs	38,110	175,000	125,000	128,750	131,969	134,608	137,300
2055 - General Repairs and Maintenance	24,793	15,300	15,606	16,074	16,476	16,806	17,142

City of Langford

Department Proposed 5-yr Plan 2023-2027

	2022 Year To Date (Subject to Change)	2022 Budget	2023	2024	2025	2026	2027
General Government							
2200 - Contracts	39,098	61,200	62,424	64,297	65,904	67,222	68,567
4010 - Supplies	4,660	2,040	5,000	2,143	2,197	2,241	2,286
4011 - IT Replacements	-	-	17,000	2,600	2,600	2,600	2,600
4065 - Utilities	18,135	28,560	29,131	30,005	30,755	31,370	31,998
4200 - Strata Fees	88,483	81,600	83,232	85,729	87,872	89,630	91,422
4205 - Third Floor	16,293	8,160	8,323	8,573	8,787	8,963	9,142
Total 212-297 - City Hall	240,365	371,860	345,716	338,171	346,560	353,440	360,456
212-298 - Rental Properties							
2040 - Building Maintenance & Repairs	3,206	-	-	-	-	-	-
4065 - Utilities	16,416	30,000	30,000	30,900	31,673	32,306	32,952
4207 - City University Expenses	9,480	7,140	-	-	-	-	-
4210 - Irwin Road	4,425	6,120	-	-	-	-	-
4215 - 1365 Goldstream Ave.	-	1,020	-	-	-	-	-
4218 - Claude Rd	6,998	-	-	-	-	-	-
4220 - Rental Property Expense	1,600	5,100	15,000	15,300	15,606	15,918	16,236
Total 212-298 - Rental Properties	42,125	49,380	45,000	46,200	47,279	48,224	49,189
212-299 - Other Properties							
2200 - Contracts	-	5,100	-	-	-	-	-
4225 - Bear Mtn Arena Lease	1,000	1,020	-	-	-	-	-
Total 212-299 - Other Properties	1,000	6,120	-	-	-	-	-
Total 212 - General Gov't Administration	4,808,442	5,142,782	5,958,104	6,108,105	6,240,026	6,390,470	6,430,415
213 - General Gov't - Other							
213-294 - Network Admin.							
1010 - Wages, Salaries and Benefits	446,902	473,005	516,061	501,028	513,554	523,825	534,301

City of Langford

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	2022 Year To Date (Subject to Change)	2022 Budget		2023	2024	2025	2026	2027
General Government								
2020 - Dues	390	3,788		3,863	3,979	4,079	4,160	4,243
2200 - Contracts	-	3,000		3,600	3,600	3,600	3,600	3,600
2205 - Computer Hardware Support	34,128	29,042		46,500	47,430	48,379	49,346	50,333
2210 - Computer Software Support	568,243	645,824		689,871	715,030	730,861	762,645	778,647
2215 - Consultants	34,331	63,250		61,504	62,889	64,227	65,511	66,822
4010 - Supplies	2,506	18,600		14,404	14,716	14,984	15,204	15,428
4011 - IT Replacements	9,904	-		-	-	-	-	-
4015 - Subscriptions and Manuals	-	2,040		2,081	2,143	2,197	2,241	2,286
4330 - Vehicle - Car Sharing	76	-		-	-	-	-	-
4420 - Small Equipment	-	5,100		13,702	13,976	14,256	14,541	14,831
5010 - Sundry	390	-		-	-	-	-	-
5015 - Training and Travel	2,636	29,970		16,403	16,805	17,150	17,433	17,722
Total 213-294 - Network Admin.	1,099,508	1,273,619		1,367,989	1,381,597	1,413,285	1,458,505	1,488,213
213-300 - Records Management								
1010 - Wages, Salaries and Benefits	422,936	564,200		380,851	495,533	510,399	525,711	541,482
2020 - Dues	-	5,100		1,040	1,072	1,098	1,120	1,143
2200 - Contracts	-	3,060		3,121	3,215	3,295	3,361	3,428
4010 - Supplies	-	1,214		728	750	769	784	800
4011 - IT Replacements	-	-		2,300	2,300	2,300	2,300	2,300
4015 - Subscriptions and Manuals	3,874	510		4,000	536	549	560	571
4060 - Offsite Storage Fees	15,953	10,200		18,000	10,716	10,984	11,204	11,428
5015 - Training and Travel	2,106	12,240		5,202	5,358	5,492	5,602	5,714
Total 213-300 - Records Management	444,870	596,524		415,243	519,480	534,887	550,642	566,866

City of Langford

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	2022 Year To Date (Subject to Change)	2022 Budget	2023	2024	2025	2026	2027
General Government							
213-301 - GIS and Mapping							
1010 - Wages, Salaries and Benefits	477,575	495,449	514,603	520,665	533,682	544,355	555,242
2020 - Dues	-	857	900	918	936	955	974
2200 - Contracts	12,129	47,500	73,170	74,475	75,641	76,653	77,686
2215 - Consultants	-	20,200	25,200	21,222	21,753	22,188	22,631
4010 - Supplies	452	22,780	10,904	10,716	10,984	11,204	11,428
4011 - IT Replacements	5,286	-	8,300	2,600	8,300	2,600	8,300
5015 - Training and Travel	328	19,380	14,280	14,566	14,857	15,154	15,457
Total 213-301 - GIS and Mapping	495,770	606,166	647,357	645,162	666,152	673,109	691,719
213-302 - Internet Services							
1010 - Wages, Salaries and Benefits	62,296	-	-	-	-	-	-
2200 - Contracts	4,942	1,428	1,457	1,500	1,538	1,569	1,600
Total 213-302 - Internet Services	67,237	1,428	1,457	1,500	1,538	1,569	1,600
213-303 - Database Management							
1010 - Wages, Salaries and Benefits	124,296	209,510	208,383	220,111	225,614	230,126	234,729
2215 - Consultants	-	45,000	67,803	28,637	29,353	29,940	30,539
4010 - Supplies	-	9,500	7,500	7,725	7,918	8,076	8,238
4011 - IT Replacements	1,968	-	-	2,600	-	2,600	-
4015 - Subscriptions and Manuals	-	3,060	600	612	624	637	649
5015 - Training and Travel	1,125	7,140	7,282	7,428	7,577	7,728	7,883
Total 213-303 - Database Management	127,389	274,210	291,568	267,113	271,086	279,107	282,038
213-304 - Asset Management							
1010 - Wages, Salaries and Benefits	41,907	-	-	-	-	-	-

City of Langford

Department Proposed 5-yr Plan
2023-2027

	2022 Year To Date (Subject to Change)	2022 Budget		2023	2024	2025	2026	2027
General Government								
2215 - Consultants	-	51,000		52,020	53,581	54,920	56,019	57,139
4010 - Supplies	-	1,020		-	-	-	-	-
4011 - IT Replacements	-	-		-	2,600	-	2,600	-
5015 - Training and Travel	-	5,100		5,202	5,358	5,492	5,602	5,714
Total 213-304 - Asset Management	41,907	57,120		57,222	61,539	60,412	64,220	62,853
Total 213 - General Gov't - Other	2,276,680	2,809,066		2,780,835	2,876,390	2,947,360	3,027,153	3,093,289
Total General Government	7,577,183	8,575,775		9,391,353	9,635,937	9,840,624	10,165,846	10,207,302

City of Langford

Department Proposed 5-yr Plan 2023-2027

	2022 Year To Date (Subject to Change)	2022 Budget	2023	2024	2025	2026	2027
Parks, Recreation & Facilities							
252 - Parks, Recreation & Facilities							
252-684 - Parks Admin							
1010 - Wages, Salaries and Benefits	373,186	128,337	383,468	391,972	400,731	409,753	419,045
2020 - Dues	725	2,100	2,881	2,954	3,027	3,090	3,151
2025 - Legal	-	1,600	1,632	1,681	1,723	1,757	1,793
2035 - Advertising	160	950	2,000	2,040	2,080	2,122	2,164
2200 - Contracts	-	950	969	998	1,023	1,043	1,064
2215 - Consultants	-	2,000	55,000	10,000	10,000	10,000	10,000
4010 - Supplies	-	11,600	3,800	8,800	3,800	8,800	3,800
4011 - IT Replacements	9,265	-	3,800	8,800	3,800	8,800	3,800
4030 - Office Stationary and Supplies	226	1,000	1,020	1,051	1,077	1,098	1,120
5010 - Sundry	8,655	1,000	2,000	2,040	2,080	2,100	2,142
5015 - Training and Travel	12,348	16,100	16,500	18,262	18,653	19,332	19,719
Total 252-684 - Parks Admin	404,564	165,637	473,070	448,598	447,994	467,895	467,797
252-685 - Parks Fleet							
4300 - Vehicle - Contract Repairs	2,063	6,450	8,080	8,307	8,507	8,678	8,851
4305 - Vehicle - Insurance	1,527	2,690	4,116	4,239	4,345	4,432	4,521
4315 - Vehicle - Fuel	4,875	9,570	14,646	15,085	15,463	15,772	16,087
4330 - Vehicle - Car Sharing	527	-	600	612	624	637	649
Total 252-685 - Parks Fleet	8,993	18,710	27,442	28,244	28,940	29,518	30,109
252-686 - Parks & Trails Maintenance							
1010 - Wages, Salaries and Benefits	137,217	210,630	164,843	171,288	176,820	181,356	185,984
2055 - General Repairs and Maintenance	355,852	365,140	452,412	463,300	473,200	482,342	491,659

City of Langford

Department Proposed 5-yr Plan 2023-2027

	2022 Year To Date (Subject to Change)	2022 Budget		2023	2024	2025	2026	2027
Parks, Recreation & Facilities								
2200 - Contracts	901,769	1,112,100		1,227,566	1,237,454	1,264,536	1,291,948	1,319,974
2201 - Contract Additions	45,903	120,000		100,000	100,000	100,000	100,000	100,000
2215 - Consultants	16,405	4,895		4,987	5,137	5,265	5,370	5,478
4010 - Supplies	14,799	7,730		17,790	18,174	18,552	18,922	19,301
4065 - Utilities	638,979	625,000		640,000	648,900	665,123	678,425	691,993
4420 - Small Equipment	1,551	1,530		1,560	1,607	1,647	1,680	1,714
5010 - Sundry	1,788	1,500		1,505	1,550	1,589	1,621	1,653
5175 - Special Events	9,648	3,225		10,000	10,200	10,400	10,600	10,800
Total 252-686 - Parks & Trails Maintenance	2,123,909	2,451,750		2,620,663	2,657,609	2,717,131	2,772,265	2,828,555
252-687 - Natural Areas Management								
1010 - Wages, Salaries and Benefits	2,938	17,583		17,934	18,472	18,934	19,313	19,699
2055 - General Repairs and Maintenance	23,215	40,000		40,800	42,024	43,075	43,936	44,815
2200 - Contracts	50,127	74,400		90,000	92,240	94,437	96,585	98,256
2215 - Consultants	1,050	5,000		5,100	5,253	5,384	5,492	5,602
4010 - Supplies	810	5,000		5,100	5,253	5,384	5,492	5,602
4305 - Vehicle - Insurance	612	2,060		2,100	2,163	2,217	2,261	2,307
5010 - Sundry	-	500		510	525	538	549	560
Total 252-687 - Natural Areas Management	78,752	144,543		161,544	165,931	169,970	173,629	176,840
252-690 - Recreation Facilities								
1010 - Wages, Salaries and Benefits	17,520	33,348		34,015	34,715	35,420	36,129	37,186
2025 - Legal	3,555	16,501		18,344	19,208	19,574	19,943	20,530
2050 - Ground Maintenance	-	50,000		51,000	52,000	53,000	54,000	55,620
2055 - General Repairs and Maintenance	280,958	300,389		328,057	335,683	344,251	351,056	361,344

City of Langford

Department Proposed 5-yr Plan 2023-2027

	2022 Year To Date (Subject to Change)	2022 Budget	2023	2024	2025	2026	2027
Parks, Recreation & Facilities							
2200 - Contracts	5,802,092	4,510,506	5,120,741	5,217,657	5,313,350	5,410,858	5,555,584
2201 - Contract Additions	65,096	60,000	95,000	96,900	98,838	100,815	102,831
2215 - Consultants	9,556	11,250	11,475	11,705	11,939	12,178	12,543
4010 - Supplies	24,194	32,863	47,664	48,940	50,229	51,596	53,120
4045 - Insurance	31,233	26,397	48,949	50,966	52,996	55,037	56,686
4065 - Utilities	300,339	349,788	369,594	375,581	381,634	388,643	400,585
4420 - Small Equipment	9,851	70,442	60,000	85,532	87,200	88,894	91,344
5010 - Sundry	1,842	14,082	15,947	16,336	16,729	17,121	17,629
5175 - Special Events	20,994	29,131	29,714	30,308	30,914	31,533	32,479
Total 252-690 - Recreation Facilities	6,567,231	5,504,698	6,230,499	6,375,531	6,496,076	6,617,803	6,797,481
252-692 - Boulevards - Parks							
1010 - Wages, Salaries and Benefits	88,323	265,098	220,399	225,808	231,324	236,951	245,591
2055 - General Repairs and Maintenance	153,018	140,820	143,309	146,188	149,174	152,217	155,823
2200 - Contracts	2,290,194	2,561,619	2,628,077	2,681,000	2,688,142	2,742,224	2,822,478
2201 - Contract Additions	18,653	100,000	50,000	50,000	50,000	50,000	50,000
2202 - Donated from Development	214,736	-	-	-	-	-	-
4010 - Supplies	11,970	18,115	18,465	18,834	19,211	19,595	20,035
4420 - Small Equipment	-	740	743	758	773	788	811
5010 - Sundry	-	740	743	758	773	788	811
Total 252-692 - Boulevards - Parks	2,776,894	3,087,132	3,061,736	3,123,346	3,139,397	3,202,564	3,295,549
252-712 - Cultural Services - Library & Arts							
2040 - Building Maintenance & Repairs	61,658	68,340	-	-	-	-	-
2200 - Contracts	2,449,703	2,369,460		2,856,083	2,966,608	3,081,244	3,202,309

City of Langford

Department Proposed 5-yr Plan 2023-2027

	2022 Year To Date (Subject to Change)	2022 Budget		2023	2024	2025	2026	2027
Parks, Recreation & Facilities								
2315 - Arts & Culture	37,009	35,000		35,700	36,500	37,250	38,000	40,000
5010 - Sundry	24,177	15,300		15,606	15,918	16,236	16,561	16,750
Total 252-712 - Cultural Services - Library & Arts	2,572,546	2,488,100		2,800,819	2,908,502	3,020,095	3,135,805	3,259,059
Total 252 - Parks, Recreation & Facilities	14,532,890	13,860,570		15,375,773	15,707,760	16,019,602	16,399,481	16,855,390
253 - Westshore Parks & Recreation								
253-690 - Westshore Parks & Recreation								
2200 - Contracts	3,224,900	3,179,646		3,137,471	3,262,970	3,393,489	3,529,228	3,670,397
Total 253-690 - Westshore Parks & Recreation	3,224,900	3,179,646		3,137,471	3,262,970	3,393,489	3,529,228	3,670,397
Total 253 - Westshore Parks & Recreation	3,224,900	3,179,646		3,137,471	3,262,970	3,393,489	3,529,228	3,670,397
254 - Recreation Purchase of Service								
254-690 - Recreation Purchase of Service								
2200 - Contracts	950,000	950,000		1,900,000	1,900,000	1,900,000	1,900,000	1,900,000
Total 254-690 - Recreation Purchase of Service	950,000	950,000		1,900,000	1,900,000	1,900,000	1,900,000	1,900,000
Total 254 - Recreation Purchase of Service	950,000	950,000		1,900,000	1,900,000	1,900,000	1,900,000	1,900,000
Total Parks, Recreation & Facilities	18,707,790	17,990,216		20,413,244	20,870,730	21,313,091	21,828,709	22,425,787

City of Langford

Department Proposed 5-yr Plan 2023-2027

	2022 Year To Date (Subject to Change)	2022 Budget	2023	2024	2025	2026	2027
Police Services							
221 - Police & Bylaw Enforcement							
221-316 - Police Services							
2200 - Contracts	11,143,596	10,414,285	11,503,689	12,234,050	12,988,651	13,692,424	14,396,273
2225 - Community Services	14,900	12,100	12,100	12,463	12,775	13,030	13,291
2230 - Community Watch	6,757	6,602	6,735	6,937	7,110	7,252	7,397
2235 - Victims/Youth Services	215,000	206,000	220,000	225,000	230,000	235,000	240,000
2240 - Business Core Foot Patrol Program	-	15,000	15,000	15,450	15,836	16,153	16,476
2260 - CPAC Program	4,934	6,602	6,735	6,937	7,110	7,252	7,397
2265 - Need Crisis Line	7,402	6,732	6,867	7,073	7,249	7,394	7,542
4300 - Vehicle - Contract Repairs	1,356	-	-	-	-	-	-
4305 - Vehicle - Insurance	(296)	1,244	1,269	1,307	1,340	1,367	1,394
4310 - Vehicle - Materials and Supplies	1,661	-	-	-	-	-	-
4315 - Vehicle - Fuel	214	-	-	-	-	-	-
4420 - Small Equipment	40,292	-	-	-	-	-	-
Total 221-316 - Police Services	11,435,817	10,668,567	11,772,394	12,509,216	13,270,071	13,979,873	14,689,770
221-317 - Police Administration							
1010 - Wages, Salaries and Benefits	2,008,671	2,101,915	2,235,198	2,382,254	2,533,722	2,689,733	2,850,425
4050 - Telephone	80	-	-	-	-	-	-
5015 - Training and Travel	854	510	520	536	549	560	571
6203 - View Royal Share of RCMP Secretary - contra	(191,283)	(293,354)	(299,221)	(308,198)	(315,903)	(322,221)	(328,665)
6205 - View Royal Share	(105,409)	-	-	-	-	-	-
6210 - Colwood Share	(71,067)	(49,463)	(50,452)	(51,966)	(53,265)	(54,330)	(55,417)
Total 221-317 - Police Administration	1,641,845	1,759,608	1,886,045	2,022,626	2,165,104	2,313,742	2,466,915

City of Langford

Department Proposed 5-yr Plan 2023-2027

	2022 Year To Date (Subject to Change)	2022 Budget	2023	2024	2025	2026	2027
Police Services							
221-318 - Police Building							
2025 - Legal	-	1,020	1,040	1,072	1,098	1,120	1,143
2040 - Building Maintenance & Repairs	26,295	51,000	52,020	53,581	54,920	56,019	57,139
2045 - Custodian	221,213	220,000	225,000	232,000	239,000	246,000	254,000
2050 - Ground Maintenance	3,921	13,580	13,852	14,267	14,624	14,917	15,215
2055 - General Repairs and Maintenance	53,405	51,000	52,020	53,581	54,920	56,019	57,139
2065 - Administration	4,763	4,763	4,859	5,004	5,130	5,232	5,337
4010 - Supplies	16,369	-	-	-	-	-	-
4045 - Insurance	38,639	35,000	40,000	41,200	42,500	43,800	45,000
4065 - Utilities	102,216	96,900	100,000	103,000	106,000	109,500	113,000
5010 - Sundry	809	5,100	5,202	5,358	5,492	5,602	5,714
6205 - View Royal Share	(71,490)	(72,057)	(74,000)	(76,220)	(78,507)	(80,862)	(83,288)
6210 - Colwood Share	(114,677)	(119,037)	(125,000)	(128,750)	(132,612)	(136,591)	(140,689)
Total 221-318 - Police Building	281,463	287,270	294,993	304,093	312,565	320,755	329,709
221-431 - Bylaw Enforcement Admin.							
1010 - Wages, Salaries and Benefits	754,776	718,014	832,244	857,211	882,029	906,648	931,968
2020 - Dues	-	-	240	-	-	-	-
2025 - Legal	9,549	5,000	10,000	10,000	10,000	10,000	10,000
2035 - Advertising	-	510	520	536	549	560	571
2305 - Radio Licence Fee	7,929	7,905	8,063	8,305	8,513	8,683	8,857
4010 - Supplies	602	1,424	1,248	1,286	1,318	1,344	1,371
4011 - IT Replacements	37	-	7,800	-	7,800	-	7,800
4013 - First Responder Supplies	-	-	9,000	5,000	5,000	5,000	5,000

City of Langford

Department Proposed 5-yr Plan 2023-2027

	2022 Year To Date (Subject to Change)	2022 Budget		2023	2024	2025	2026	2027
Police Services								
4030 - Office Stationary and Supplies	140	2,000		1,561	1,607	1,648	1,681	1,714
4035 - Printing	944	2,500		2,081	2,143	2,197	2,241	2,286
4420 - Small Equipment	4,358	14,994		15,294	15,753	16,147	16,469	16,799
5010 - Sundry	1,864	2,040		2,081	2,143	2,197	2,241	2,286
5012 - Uniforms - purchase and cleaning	6,661	2,500		6,000	1,286	1,318	1,344	1,371
5015 - Training and Travel	10,142	12,700		15,000	15,450	15,914	16,391	16,882
Total 221-431 - Bylaw Enforcement Admin.	797,002	769,587		911,132	920,721	954,629	972,602	1,006,905
221-440 - Bylaw Enforcement Fleet								
4300 - Vehicle - Contract Repairs	15,477	35,700		36,414	37,506	38,444	39,213	39,997
4305 - Vehicle - Insurance	5,562	9,843		10,040	10,341	10,600	10,812	11,028
4315 - Vehicle - Fuel	14,239	17,340		17,687	18,217	18,673	19,046	19,427
Total 221-440 - Bylaw Enforcement Fleet	35,279	62,883		64,141	66,065	67,717	69,071	70,452
221-452 - Bylaw Enforcement - Speed Watch								
2200 - Contracts	-	10,200		10,404	10,716	10,984	11,204	11,428
Total 221-452 - Bylaw Enforcement - Speed Watch	-	10,200		10,404	10,716	10,984	11,204	11,428
221-453 - Bylaw Enforcement - Security Patrol								
2200 - Contracts	160,694	173,400		176,868	182,174	186,728	190,463	194,272
4315 - Vehicle - Fuel	-	6,120		6,242	6,430	6,590	6,722	6,857
4330 - Vehicle - Car Sharing	41,884	-		-	-	-	-	-
Total 221-453 - Bylaw Enforcement - Security Patrol	202,578	179,520		183,110	188,604	193,319	197,185	201,129

City of Langford

Department Proposed 5-yr Plan 2023-2027

	2022 Year To Date (Subject to Change)	2022 Budget	2023	2024	2025	2026	2027
Police Services							
221-454 - Bylaw Enforcement - Animal Control							
2200 - Contracts	99,550	102,000	104,040	107,161	109,840	112,037	114,278
Total 221-454 - Bylaw Enforcement - Animal Control	99,550	102,000	104,040	107,161	109,840	112,037	114,278
221-455 - Bylaw Enforcement - Bike Patrols							
2245 - Bike Patrol Program	912	3,060	3,121	3,215	3,295	3,361	3,428
4010 - Supplies	3,441	-	-	-	-	-	-
Total 221-455 - Bylaw Enforcement - Bike Patrols	4,353	3,060	3,121	3,215	3,295	3,361	3,428
221-456 - Bylaw Enforcement Parks & Trails							
2200 - Contracts	82,764	163,200	166,464	171,458	175,744	179,259	182,844
5010 - Sundry	6,424	6,630	6,763	6,965	7,140	7,282	7,428
Total 221-456 - Bylaw Enforcement Parks & Trails	89,188	169,830	173,227	178,423	182,884	186,542	190,272
221-457 - Bylaw Enforcement - Homelessness Management							
2200 - Contracts	1,816	20,000	25,000	20,600	21,115	21,537	21,968
Total 221-457 - Bylaw Enforcement - Homelessness Management	1,816	20,000	25,000	20,600	21,115	21,537	21,968
Total 221 - Police & Bylaw Enforcement	14,588,892	14,032,524	15,427,607	16,331,440	17,291,523	18,187,909	19,106,254
Total Police Services	14,588,892	14,032,524	15,427,607	16,331,440	17,291,523	18,187,909	19,106,254
Total For All Divisions in 2023	62,195,723	72,366,340	67,628,208	73,926,275	77,720,483	80,647,866	84,888,889

City of Langford

2023 Capital Budget

	Funding Source														
Projects	Developer Contributions	Canada/BC Infrastructure Grant	Gas Tax Agreement	Disability and Access Imp.Tire Stewardship Grant	DC91 - Roads DCC	DC92 - Storm Drainage DCC	DC96 - Pkland Imp DCCs (new)	DC97 - Parks & Open Space DCC	DT01 - Debt	GO01 - General Operating	RS61 - General Amenity	RS66 - Equipment Replacement	RS68 - Police Building Capital	RS77 - Capital Works Reserve	Grand Total
212 - General Government									15,000,000		128,000	265,000		518,500	15,911,500
FA01 - Municipal (City Hall) Upgrades														175,000	175,000
FA05 - Wi-Fi Community Internet											28,000				28,000
FA08 - Admin Land Purchase									8,000,000						8,000,000
FA17 - Website Design														35,000	35,000
FA25 - Fibre Network											100,000				100,000
FA35 - Database - CityView to Browser														94,000	94,000
FA36 - Council Video Streaming Hardware														35,000	35,000
FA39 - Pure Storage Additional Capacity														140,000	140,000
FA40 - Arrow Gold GPS for surveying														14,500	14,500
FA41 - gTechna Software														25,000	25,000
FA42 - Bryn Maur Masons Building									7,000,000						7,000,000
FA06 - IT - Servers/Printers/Backup												265,000			265,000
221 - Police Services									721,560			60,000	70,000		851,560
BL02 - Bylaw Vehicle Replacement												60,000			60,000
PS02 - Police Building Improvements/Replacements													70,000		70,000
PS03 - Police Station									721,560						721,560
222 - Fire Protection & Emergency Measures		25,000										2,075,053		700,500	2,800,553
FE08 - Fire - Engine 1												490,053			490,053
FE14 - Fire Vehicle Replacement												161,000			161,000
FE23 - Fire - Replacement Firehall #2														40,500	40,500
FE36 - Fire - Ladder 1 Truck												1,250,000		660,000	1,910,000
FE44 - Fire - Firehall #1		25,000										160,000			185,000
FE45 - Hose Replacement												14,000			14,000
223 - Building												85,000			85,000
BI01 - Bldg. Insp. Vehicle Purchase												85,000			85,000
252 - Parks, Recreation & Facilities		2,723,210	40,000		2,514,000	1,000,000	600,000	175,500	170,000	80,000				3,825,000	11,127,710
PD02 - 3680 TCH														825,000	825,000
PD03 - JLBP Clubhouse														3,000,000	3,000,000
PD08 - Inspiration Point Lookout BMP					100,000										100,000
PD13 - Weir-Langdon Development Trails					150,000										150,000
PD14 - Olympic View Park Trails					150,000										150,000
PD16 - Westhills Gravity Park					150,000										150,000
PD18 - Latoria School - Artificial Turf & Lights		950,000													950,000
PD19 - Porcher Park											100,000				100,000
PD23 - Desmond Pond Park Improvements					53,000										53,000
PD24 - Bear Mountain School - Artificial Turf & Lights		1,240,000													1,240,000
PD27 - Ice Arena - HVAC/Heat Pump Compressor											70,000				70,000
PD28 - Jeanine Park					550,000										550,000
PD29 - Fashoda Playground Replacement					78,000										78,000
PD30 - Wyndham Playground Replacement					153,000										153,000
PD31 - Cy Jenkins Boardwalk Replacement		301,500													301,500
PD32 - Stadium Staining								175,500							175,500
PD33 - Millstream Parklet					100,000										100,000
PK01 - Parkland Acquisition						1,000,000									1,000,000
PK07 - Disability & Access Improvements					100,000										100,000
PK10 - Centennial Park Playground Rubber Replacement			40,000		40,000										80,000
PK18 - Hiking Trails					65,000										65,000
PK24 - Centennial Park Improvements					500,000										500,000

PK26 - Parks Vehicle Purchase												80,000		80,000
PK81 - Westhills Nova Lands Trail Network						250,000								250,000
PK86 - Westhills Seating Expansion								600,000						600,000
Engineering & Public Works	7,281,356	885,000	2,587,100	697,000				46,042,666	25,000	1,163,500	200,000		823,000	59,704,622
231 - Engineering - Common Services									25,000		200,000			225,000
PW01 - Engineering Vehicle Purchase											200,000			200,000
PW09 - Luxton - Quonset Hut									25,000					25,000
233 - Public Works	7,281,356	885,000	2,587,100	697,000				46,042,666		1,163,500			823,000	59,479,622
CM01 - Centre Mountain Residential Rd LSA								10,688,778						10,688,778
CM02 - Centre Mountain Business Park Rd LSA								19,311,036						19,311,036
CM03 - Centre Mountain Water Service LSA								15,012,852						15,012,852
SD42 - Latoria Culvert Improvements				114,000						2,000				116,000
SD43 - Luxton Rd Firehall Creek Improvement				583,000										583,000
SD46 - Langshire/Glenshire SSL Water System PRV								1,030,000						1,030,000
SL09 - Traffic Signal Upgrades													200,000	200,000
SL14 - Latoria at Klahanie Signal			900,000											900,000
SL16 - Langford Pky @ Langford Lake West Intersection Improvement			11,000											11,000
SR32 - Neighbourhood Improvements													330,000	330,000
SR76 - Millstream Rd Roundabout			127,000											127,000
SR77 - ENG - Multi Use lanes		885,000												885,000
SR80 - Chidlow Connector (Luxton/Sooke)			109,100											109,100
SR82 - Happy Valley Rd at Vision Way			140,000											140,000
SR85 - Paving City Parking Lots													293,000	293,000
SR86 - BMP Ultimate Marble to Ecoasis	7,281,356													7,281,356
SR90 - Irwin Rd Improvements			1,300,000											1,300,000
SR92 - Westwind Drive Retaining Wall Repair										252,500				252,500
SW01 - Sidewalk Infill										400,000				400,000
SW20 - Luxton Sidewalk										289,000				289,000
SW27 - Goldstream Sidewalk 500 Block										220,000				220,000
Grand Total	**7,281,356**	**25,000**	**3,608,210**	**40,000**	**2,587,100**	**697,000**	**2,514,000**	**1,000,000**	**62,364,226**	**200,500**	**1,461,500**	**2,765,053**	**70,000**	**5,867,000**	**90,480,945**

City of Langford

2024 Capital Budget

	Funding Source									
Projects	0610 - Gas Tax Agreement - Community Works	DC96 - Pkland Imp DCCs (new)	DC97 - Transfer From Parks & Open Space DCC Reserve	DT01 - Debt Funding	GO01 - Transfer From General Operating Fund	RS61 - Transfer From General Amenity Reserve	RS66 - Transfer From Equipment Replacement Reserve	RS68 - Transfer From Police Building Capital Reserve	RS77 - Transfer From Capital Works Reserve	Grand Total
212 - General Government				5,000,000						5,000,000
FA08 - Admin Land Purchase				5,000,000						5,000,000
221 - Police Services							90,000	70,000		160,000
BL02 - Bylaw Vehicle Replacement							70,000			70,000
BL03 - CREST Radio Purchase							20,000			20,000
PS02 - Police Building Improvements/Replacements								70,000		70,000
222 - Fire Protection & Emergency Measures							44,000		25,000	69,000
222 - Fire Protection & Emergency Measures							44,000		25,000	69,000
FE23 - Fire - Replacement Firehall #2									25,000	25,000
FE45 - Hose Replacement							14,000			14,000
252 - Parks, Recreation & Facilities	600,000	4,475,000	1,000,000			50,000				6,125,000
252 - Parks, Recreation & Facilities	600,000	4,475,000	1,000,000			50,000				6,125,000
PD14 - Olympic View Park Trails		150,000								150,000
PD16 - Westhills Gravity Park		50,000				50,000				100,000
PK01 - Parkland Acquisition			1,000,000							1,000,000
PK24 - Centennial Park Improvements		500,000								500,000
PK73 - Veterans Park Expansion		3,500,000								3,500,000
Engineering & Public Works					25,000	500,000	75,000		575,000	1,175,000
231 - Engineering - Common Services					25,000		75,000		75,000	175,000
PW01 - Engineering Vehicle Purchase							75,000			75,000
PW09 - Luxton - Quonset Hut					25,000					25,000
PW10 - Atco Trailer									75,000	75,000
SL09 - Traffic Signal Upgrades									200,000	200,000
SR32 - Neighbourhood Improvements									300,000	300,000
SW01 - Sidewalk Infill						450,000				450,000
SR94 - Royal Roads University Onsite Gravel Parking						50,000				50,000
Grand Total	**600,000**	**4,475,000**	**1,000,000**	**5,000,000**	**25,000**	**550,000**	**209,000**	**70,000**	**600,000**	**12,529,000**

City of Langford

2025 Capital Budget

	Funding Source								
Projects	DC96 - Pkland Imp DCCs (new)	DC97 - Transfer From Parks & Open Space DCC Reserve	DT01 - Debt Funding	GO01 - Transfer From General Operating Fund	RS61 - Transfer From General Amenity Reserve	RS66 - Transfer From Equipment Replacement Reserve	RS68 - Transfer From Police Building Capital Reserve	RS77 - Transfer From Capital Works Reserve	Grand Total
212 - General Government			2,500,000						2,500,000
FA08 - Admin Land Purchase			2,500,000						2,500,000
221 - Police Services							70,000		70,000
PS02 - Police Building Improvements/Replacements							70,000		70,000
222 - Fire Protection & Emergency Measures						514,000		40,000	554,000
FE14 - Fire Vehicle Replacement						500,000			500,000
FE23 - Fire - Replacement Firehall #2								40,000	40,000
FE45 - Hose Replacement						14,000			14,000
252 - Parks, Recreation & Facilities	425,000	1,000,000				75,000		65,000	1,565,000
PD13 - Weir-Langdon Development Trails	150,000								150,000
PD14 - Olympic View Park Trails	150,000								150,000
PK07 - Disability & Access Improvements	100,000								100,000
PK42 - Eagle Ridge Centre - Flooring								65,000	65,000
Engineering & Public Works				25,000	800,000	40,000		200,000	2,599,000
231 - Engineering - Common Services				25,000		40,000			65,000
PW01 - Engineering Vehicle Purchase						40,000			40,000
PW09 - Luxton - Quonset Hut				25,000					25,000
SL09 - Traffic Signal Upgrades								200,000	200,000
SR32 - Neighbourhood Improvements					300,000				300,000
SW01 - Sidewalk Infill					500,000				500,000
SL15 - Future Signal Jacklin @ Orono									434,000
SR93 - City Center Park Connector Rd									1,100,000
Grand Total	**425,000**	**1,000,000**	**2,500,000**	**25,000**	**800,000**	**629,000**	**70,000**	**305,000**	**7,288,000**

City of Langford

2026 Capital Budget

	Funding Source									
Projects	DC92 - Transfer From Storm Drainage DCC Reserve	DC96 - Pkland Imp DCCs (new)	DC97 - Transfer From Parks & Open Space DCC Reserve	DT01 - Debt Funding	GO01 - Transfer From General Operating Fund	RS61 - Transfer From General Amenity Reserve	RS66 - Transfer From Equipment Replacement Reserve	RS68 - Transfer From Police Building Capital Reserve	RS77 - Transfer From Capital Works Reserve	Grand Total
212 - General Government				2,000,000						2,000,000
FA08 - Admin Land Purchase				2,000,000						2,000,000
221 - Police Services								70,000		70,000
PS02 - Police Building Improvements/Replacements								70,000		70,000
222 - Fire Protection & Emergency Measures							1,000,000			1,000,000
FE14 - Fire Vehicle Replacement							1,000,000			1,000,000
252 - Parks, Recreation & Facilities		100,000	1,000,000							1,100,000
PK01 - Parkland Acquisition			1,000,000							1,000,000
PK07 - Disability & Access Improvements		100,000								100,000
231 - Engineering - Common Services					25,000		175,000			200,000
233 - Public Works	1,625,000			700,000		800,000			200,000	6,325,000
SD35 - Irwin Dam Improvement Project				700,000						700,000
SL09 - Traffic Signal Upgrades									200,000	200,000
SR11 - McCallum at Redington										500,000
SR32 - Neighbourhood Improvements						200,000				200,000
SW01 - Sidewalk Infill						600,000				600,000
SR91 - Leigh Rd Additional Lanes Mantle to Dunford										1,450,000
SD45 - North Langford Overflow Drain	1,625,000									1,625,000
Grand Total	**1,625,000**	**100,000**	**1,000,000**	**2,700,000**	**25,000**	**800,000**	**1,175,000**	**70,000**	**200,000**	**10,695,000**

City of Langford

2027 Capital Budget

	Funding Source						
Projects	DC97 - Transfer From Parks & Open Space DCC Reserve	DT01 - Debt Funding	GO01 - Transfer From General Operating Fund	RS61 - Transfer From General Amenity Reserve	RS66 - Transfer From Equipment Replacement Reserve	RS77 - Transfer From Capital Works Reserve	Grand Total
212 - General Government		2,000,000					2,000,000
FA08 - Admin Land Purchase		2,000,000					2,000,000
222 - Fire Protection & Emergency Measures					655,000		655,000
FE14 - Fire Vehicle Replacement					170,000		170,000
FE16 - SCBA Replacement					485,000		485,000
252 - Parks, Recreation & Facilities	1,000,000				50,000		1,150,000
PK01 - Parkland Acquisition	1,000,000						1,000,000
PK26 - Parks Vehicle Purchase					50,000		50,000
PW09 - Luxton - Quonset Hut			25,000				25,000
233 - Public Works				700,000		400,000	1,100,000
SR32 - Neighbourhood Improvements						200,000	200,000
SW01 - Sidewalk Infill				700,000			700,000
Grand Total	**1,000,000**	**2,000,000**	**25,000**	**700,000**	**705,000**	**400,000**	**4,930,000**

City of Langford

Impact of 2023 Budget on Reserve Funds

	Equipment Replacem't (C)	Surplus	Capital Works and Equipment (C)	Sidewalk (C)	Infrastructure Sustainability Reserve	Parks and Open Space (C)	Parkland Improvem't (C)	General Amenity	Afford. Housing	Community Works (Gas Tax)	Firehall #4 (C)	Police Building Capital (C)	Roads DCC (C)	Storm Drain DCC (C)	Park Land DCC (OLD) (C)	Park Land DCC (NEW) (C)	Park Impr. DCC (C)	Total
Balance, beginning of year	1,355,915	2,627,830	6,427,909	44,859	1,279,734	2,819,177	3,117	2,504,964	3,938,807	3,929,384	1,575,389	0	-5,330,699	442,448	163,155	7,058,259	3,529,124	32,320,220
Plus:																		
Contributions from revenue	1,500,000		0		0			221,794				70,000						1,791,794
Interest earned	27,118	52,557	128,558	897	25,595	56,384	62	50,099	78,776	78,588	31,508	0	-106,614	8,849	3,263	141,165	70,582	646,404
Sale of property																		0
Developers' contributions				10,000		50,000	50,000	2,500,000	70,000		75,000		2,000,000	250,000		600,000	1,000,000	6,605,000
Other Contributions		500,000	1,405,000							1,346,600								3,251,600
Less:																		
Contibution to Operating	0	-1,156,163						-1,701,985	-115,000	-120,000								-3,093,148
Transfer between funds													6,150,000			-6,150,000		
Transfer to Operating for Capital costs			-1,250,000															
Capital Expenditures	-2,765,053		-5,867,000	0	0	0	0	-1,461,500		-3,608,210	0	-70,000	-2,587,100	-697,000	0	-1,000,000	-2,514,000	-20,569,863
Balance, end of year	**117,980**	**2,024,223**	**844,467**	**55,756**	**1,305,329**	**2,925,561**	**53,179**	**2,113,372**	**3,972,583**	**1,626,362**	**1,681,897**	**0**	**125,587**	**4,297**	**166,418**	**649,424**	**2,085,707**	**20,952,007**

City of Langford

Impact of 2024 Budget on Reserve Funds

	Equipment Replacem't (C)	Surplus	Capital Works and Equipment (C)	Sidewalk (C)	Infrastructure Sustainability Reserve	Parks and Open Space (C)	Parkland Improvem't (C)	General Amenity	Afford. Housing	Community Works (Gas Tax)	Firehall #4 (C)	Police Building Capital (C)	Roads DCC (C)	Storm Drain DCC (C)	Park Land DCC (OLD) (C)	Park Land DCC (NEW) (C)	Park Impr. DCC (C)	Total
Balance, beginning of year	117,980	2,024,223	844,467	55,756	1,305,329	2,925,561	53,179	2,113,372	3,972,583	1,626,362	1,681,897	0	125,587	4,297	166,418	649,424	2,085,707	19,752,142
Plus:																		
Contributions from revenue	1,000,000		0		0			364,294				70,000						1,434,294
Interest earned	2,360	40,484	16,889	1,115	26,107	58,511	1,064	42,267	79,452	32,527	33,638	0	2,512	86	3,328	12,988	41,714	395,043
Sale of property																		0
Developers' contributions				10,000		50,000	50,000	2,000,000	70,000		50,000		2,000,000	225,000		600,000	1,000,000	6,055,000
Other Contributions		500,000	1,405,000							1,346,600								4,556,600
Less:																		
Contibution to Operating	0	-441,997						-1,701,985	-15,388	-120,000								-2,279,370
Transfer between funds													-2,000,000			0	2,000,000	
Transfer to Operating for Capital costs			-1,250,000															
Capital Expenditures	-209,000		-600,000	0	0	0	0	-550,000		-600,000	0	-70,000	0	0	0	-1,000,000	-4,475,000	-7,504,000
Balance, end of year	**911,340**	**2,122,711**	**416,357**	**66,871**	**1,331,435**	**3,034,072**	**104,243**	**2,267,949**	**4,106,647**	**2,285,489**	**1,765,535**	**0**	**128,099**	**229,383**	**169,746**	**262,413**	**652,421**	**22,409,709**

City of Langford

Impact of 2025 Budget on Reserve Funds

	Equipment Replacem't (C)	Surplus	Capital Works and Equipment (C)	Sidewalk (C)	Infrastructure Sustainability Reserve	Parks and Open Space (C)	Parkland Improvem't (C)	General Amenity	Afford. Housing	Community Works (Gas Tax)	Firehall #4 (C)	Police Building Capital (C)	Roads DCC (C)	Storm Drain DCC (C)	Park Land DCC (OLD) (C)	Park Land DCC (NEW) (C)	Park Impr. DCC (C)	Total
Balance, beginning of year	911,340	2,122,711	416,357	66,871	1,331,435	3,034,072	104,243	2,267,949	4,106,647	2,285,489	1,765,535	0	128,099	229,383	169,746	262,413	652,421	19,854,709
Plus:																		
Contributions from revenue	900,000		0		0			500,000				70,000						1,470,000
Interest earned	18,227	42,454	8,327	1,337	26,629	60,681	2,085	45,359	82,133	45,710	35,311	0	2,562	4,588	3,395	5,248	13,048	397,094
Sale of property																		0
Developers' contributions				10,000		50,000	50,000	2,000,000	75,000		30,000		1,750,000	225,000		600,000	1,000,000	5,790,000
Other Contributions		500,000	1,405,000							1,373,532								4,683,532
Less:																		
Contibution to Operating	0	-366,760						-1,701,985	-15,695	-120,000								-2,204,440
Transfer between funds													-1,750,000			1,750,000		
Transfer to Operating for Capital costs			-1,250,000															
Capital Expenditures	-629,000		-305,000	0	0	0	0	-800,000		0	0	-70,000		0	0	-1,000,000	-425,000	-3,229,000
Balance, end of year	**1,200,567**	**2,298,405**	**274,684**	**78,209**	**1,358,064**	**3,144,753**	**156,328**	**2,311,323**	**4,248,085**	**3,584,731**	**1,830,845**	**0**	**130,661**	**458,971**	**173,141**	**1,617,661**	**1,240,469**	**26,761,895**

City of Langford

Impact of 2026 Budget on Reserve Funds

	Equipment Replacem't (C)	Surplus	Capital Works and Equipment (C)	Sidewalk (C)	Infrastructure Sustainability Reserve	Parks and Open Space (C)	Parkland Improvem't (C)	General Amenity	Afford. Housing	Community Works (Gas Tax)	Firehall #4 (C)	Police Building Capital (C)	Roads DCC (C)	Storm Drain DCC (C)	Park Land DCC (OLD) (C)	Park Land DCC (NEW) (C)	Park Impr. DCC (C)	Total
Balance, beginning of year	1,200,567	2,298,405	274,684	78,209	1,358,064	3,144,753	156,328	2,311,323	4,248,085	3,584,731	1,830,845	0	130,661	458,971	173,141	1,617,661	1,240,469	24,106,895
Plus:																		
Contributions from revenue	750,000							500,000				70,000						1,320,000
Interest earned	24,011	45,968	5,494	1,564	27,161	62,895	3,127	46,226	84,962	71,695	36,617	0	2,613	9,179	3,463	32,353	24,809	482,138
Sale of property																		0
Developers' contributions				10,000		50,000	50,000	2,000,000	75,000		30,000		1,750,000	225,000		600,000	1,000,000	5,790,000
Other Contributions		500,000	1,405,000															1,905,000
Less:																		
Contibution to Operating		-300,000						0	-15,695	-120,000								-435,695
Transfer between funds													-1,750,000			1,750,000		
Transfer to Operating for Capital costs			-750,000					-1,000,000										
Capital Expenditures	-1,175,000		-200,000	0	0	0		-800,000				-70,000		0	0	-1,000,000	-100,000	-3,345,000
Balance, end of year	**799,578**	**2,544,373**	**735,177**	**89,773**	**1,385,225**	**3,257,648**	**209,454**	**3,057,549**	**4,392,351**	**3,536,425**	**1,897,462**	**0**	**133,274**	**693,150**	**176,604**	**3,000,014**	**2,165,279**	**29,823,338**

City of Langford

Impact of 2027 Budget on Reserve Funds

	Equipment Replacem't (C)	Surplus	Capital Works and Equipment (C)	Sidewalk (C)	Infrastructure Sustainability Reserve	Parks and Open Space (C)	Parkland Improvem't (C)	General Amenity	Afford. Housing	Community Works (Gas Tax)	Firehall #4 (C)	Police Building Capital (C)	Roads DCC (C)	Storm Drain DCC (C)	Park Land DCC (OLD) (C)	Park Land DCC (NEW) (C)	Park Impr. DCC (C)	Total
Balance, beginning of year	799,578	2,544,373	735,177	89,773	1,385,225	3,257,648	209,454	3,057,549	4,392,351	3,536,425	1,897,462	0	133,274	693,150	176,604	3,000,014	2,165,279	28,073,338
Plus:																		
Contributions from revenue	900,000							500,000				70,000						1,470,000
Interest earned	15,992	50,887	14,704	1,795	27,705	65,153	4,189	61,151	87,847	70,729	37,949	0	2,665	13,863	3,532	60,000	43,306	561,467
Sale of property																		0
Developers' contributions				10,000		50,000	50,000	1,500,000	75,000		30,000		1,750,000	225,000		600,000	1,000,000	5,290,000
Other Contributions		500,000	1,405,000															1,905,000
Less:																		
Contibution to Operating		-300,000						0	-15,695	-120,000								-435,695
Transfer between funds													-600,000			600,000		
Transfer to Operating for Capital costs			-750,000					-1,000,000										
Capital Expenditures	-705,000		-400,000	0	0	0		-700,000		0				0	0	-1,000,000		-2,805,000
Balance, end of year	**1,010,570**	**2,795,260**	**1,004,881**	**101,568**	**1,412,930**	**3,372,801**	**263,643**	**3,418,700**	**4,539,503**	**3,487,154**	**1,965,412**	**70,000**	**1,285,939**	**932,013**	**180,136**	**3,260,014**	**3,208,584**	**34,059,110**